

December 18, 2015  
FOR IMMEDIATE RELEASE

## **BlackBerry Reports 43 Percent Year-over-Year Organic Growth in Software License Revenue for the Fiscal 2016 Third Quarter**

**Total software and services revenue grows 183 percent year over year**

*Waterloo, Ontario* – BlackBerry Limited (NASDAQ: BBRY; TSX: BB), a global leader in mobile communications, today reported financial results for the three months ended November 28, 2015 (all figures in U.S. dollars and U.S. GAAP, except where otherwise indicated).

### **Q3 Highlights**

- Non-GAAP total revenue of \$557 million, up 14 percent over Q2 FY16
- Non-GAAP software and services revenue of \$162 million, up 183 percent year over year and up 119 percent quarter over quarter
- Adjusted EBITDA of \$114 million
- Cash and investments balance of \$2.71 billion at the end of the fiscal quarter, including the impact of the recent acquisitions of AtHoc and Good Technology
- Non-GAAP loss of (\$0.03) per share
- Completed the acquisitions of AtHoc and Good Technology
- Launched the PRIV in November, the only smartphone that combines BlackBerry-level security with the Google Play App Store's 1.6 million apps
- Confirmed plans to release OS version 10.3.3 on BlackBerry 10 to support NIAP certification

### **Q3 Results**

Non-GAAP revenue for the third quarter of fiscal 2016 was \$557 million with GAAP revenue of \$548 million. GAAP revenue reflects a purchase accounting write down of deferred revenue associated with recent acquisitions. The non-GAAP revenue breakdown for the quarter was approximately 29% for software and services, 31% for service access fees (SAF), and 40% for hardware and other revenue.

BlackBerry had 2,713 enterprise customer wins in the quarter. Approximately 70% of third quarter software revenue was recurring.

Non-GAAP net loss for the third quarter was (\$15) million, or (\$0.03) per share. GAAP net loss for the quarter was (\$89) million, or (\$0.17) per basic share. Basic GAAP net income reflects a purchase accounting impact of \$9 million on GAAP revenue, a non-cash credit associated with the change in the fair value of the debentures of \$5 million (the "Q3 Fiscal 2016 Debentures Fair Value Adjustment"), pre-tax charges of \$38 million related to restructuring and acquisition costs, stock compensation of \$14 million, and amortization of acquired intangibles of \$18 million. The impact of these adjustments on GAAP net income and earnings per share is summarized in a table below.

Total cash, cash equivalents, short-term and long-term investments was \$2.71 billion as of November 28, 2015. This reflects \$15 million of positive free cash flow, \$636 million used in acquisition costs for AtHoc and Good Technology and \$10 million used to repurchase 1.6 million shares. Excluding \$1.25 billion in the face value of our debt, the net cash balance at the end of the quarter was \$1.46 billion. Purchase orders with contract manufacturers totaled approximately \$298 million at the end of the third quarter, compared to \$248 million at the end of the second quarter and down from \$565 million in the year ago quarter. Operating cash flow was \$19 million.

“I am pleased with our continued progress on BlackBerry’s strategic priorities, leading to 14 percent sequential growth in total revenue for Q3. We delivered accelerating growth in enterprise software and higher revenue across all of our areas of focus,” said Executive Chairman and Chief Executive Officer John Chen. “Our new PRIV device has been well received since its launch in November, and we are expanding distribution to additional carriers around the world in the next several quarters.

“BlackBerry has a solid financial foundation, and we are executing well. To sustain our current direction, we are stepping up investments to drive continued software growth and the additional PRIV launches. I anticipate this will result in sequential revenue growth in our software, hardware and messaging businesses in Q4.”

### **Outlook**

The company continues to anticipate positive free cash flow and adjusted EBITDA.

**Reconciliation of GAAP gross margin, gross margin percentage, income before income taxes, net income and earnings per share to Non-GAAP gross margin, gross margin percentage, loss before income taxes, net loss and loss per share:**

(United States dollars, in millions except per share data)

Q3 Fiscal 2016 Non-GAAP Adjustments		For the Three Months Ended November 28, 2015 (in millions)				
	Income statement location	Gross margin (before taxes) <sup>(1)</sup>	Gross margin % (before taxes) <sup>(1)</sup>	Loss before income taxes	Net loss	Basic loss per share
<b>As reported</b>		\$ 236	43.1%	\$ (120)	\$ (89)	\$ (0.17)
Debentures fair value adjustment <sup>(2)</sup>	Debentures fair value adjustment	—	—%	(5)	(5)	
RAP charges <sup>(3)</sup>	Cost of sales	5	0.9%	5	5	
RAP charges <sup>(3)</sup>	Research and development	—	—%	2	2	
RAP charges <sup>(3)</sup>	Selling, marketing and administration	—	—%	26	26	
CORE program charges <sup>(4)</sup>	Selling, marketing and administration	—	—%	(6)	(6)	
Software deferred revenue acquired <sup>(5)</sup>	Revenue	9	0.9%	9	9	
Stock compensation expense <sup>(6)</sup>	Research and development	—	—%	4	4	
Stock compensation expense <sup>(6)</sup>	Selling, marketing and administration	—	—%	10	10	
Acquired intangibles amortization <sup>(7)</sup>	Amortization	—	—%	18	18	
Business acquisition costs <sup>(8)</sup>	Selling, marketing and administration	—	—%	11	11	
<b>Adjusted</b>		\$ 250	44.9%	\$ (46)	\$ (15)	\$ (0.03)

Note: Non-GAAP gross margin, non-GAAP gross margin percentage, non-GAAP loss before income taxes, non-GAAP net loss and non-GAAP loss per share do not have a standardized meaning prescribed by GAAP and thus are not comparable to similarly titled measures presented by other issuers. The Company believes that the presentation of these non-GAAP measures enables the Company and its shareholders to better assess the Company's operating results relative to its operating results in prior periods and improves the comparability of the information presented. Investors should consider these non-GAAP measures in the context of the Company's GAAP results.

- (1) During the third quarter of fiscal 2016, the Company reported GAAP gross margin of \$236 million or 43.1% of revenue. Excluding the impact of the resource alignment program ("RAP") charges included in cost of sales and software deferred revenue acquired included in revenue, the non-GAAP gross margin was \$250 million or 44.9% of revenue.
- (2) During the third quarter of fiscal 2016, the Company recorded the Q3 Fiscal 2016 Debentures Fair Value Adjustment of \$5 million. This adjustment was presented on a separate line in the Consolidated Statement of Operations.
- (3) During the third quarter of fiscal 2016, the Company incurred charges related to the RAP of \$33 million pre-tax and after tax, of which \$5 million were included in cost of sales, \$2 million were included in research and development and \$26 million were included in selling, marketing, and administration expenses.

- (4) During the third quarter of fiscal 2016, the Company recovered charges related to the CORE program of \$6 million, which were included in selling, marketing, and administration expenses.
- (5) During the third quarter of fiscal 2016, the Company recorded software deferred revenue acquired but not recognized due to business combination accounting rules of \$9 million, which were included in revenue.
- (6) During the third quarter of fiscal 2016, the Company recorded stock compensation expense of \$14 million, of which \$4 million were included in research and development, and \$10 million were included in selling, marketing, and administration expenses.
- (7) During the third quarter of fiscal 2016, the Company recorded amortization of intangible assets acquired through business combinations of \$18 million, which were included in amortization expense.
- (8) During the third quarter of fiscal 2016, the Company recorded acquisition costs incurred through business combinations of \$11 million, which were included in selling, marketing, and administration expenses.

### Supplementary Geographic Revenue Breakdown

**BlackBerry Limited**  
(United States dollars, in millions)  
**Revenue by Region**

	For the quarter ended									
	November 28, 2015		August 29, 2015		May 30, 2015		February 28, 2015		November 29, 2014	
North America	\$ 275	50.2 %	\$ 176	36.0 %	\$ 285	43.3 %	\$ 205	31.0 %	\$ 213	26.9 %
Europe, Middle East and Africa	194	35.4 %	202	41.2 %	245	37.2 %	283	42.9 %	366	46.1 %
Latin America	24	4.4 %	33	6.7 %	42	6.4 %	60	9.1 %	84	10.6 %
Asia Pacific	55	10.0 %	79	16.1 %	86	13.1 %	112	17.0 %	130	16.4 %
Total	\$ 548	100.0 %	\$ 490	100.0 %	\$ 658	100.0 %	\$ 660	100.0 %	\$ 793	100.0 %

### Conference Call and Webcast

A conference call and live webcast will be held beginning at 8 am ET, which can be accessed by dialing 1-888-428-9507 or by logging on at <http://ca.blackberry.com/company/investors/events.html>. A replay of the conference call will also be available at approximately 10 am ET by dialing 1-647-436-0148 and entering pass code 8820480# or by clicking the link above. This replay will be available until 10 am ET January 3, 2016.

### About BlackBerry

BlackBerry is securing a connected world, delivering innovative solutions across the entire mobile ecosystem and beyond. We secure the world's most sensitive data across all end points – from cars to smartphones – making the mobile-first enterprise vision a reality. Founded in 1984 and based in Waterloo, Ontario, BlackBerry operates offices in North America, Europe, Middle East and Africa, Asia Pacific and Latin America. The Company trades under the ticker symbols "BB" on the Toronto Stock Exchange and "BBRY" on the NASDAQ. For more information, visit [www.BlackBerry.com](http://www.BlackBerry.com).

### Investor Contact:

BlackBerry Investor Relations

+1-519-888-7465

[investor\\_relations@blackberry.com](mailto:investor_relations@blackberry.com)

**Media Contact:**

BlackBerry Media Relations

(519) 597-7273

[mediarelations@BlackBerry.com](mailto:mediarelations@BlackBerry.com)

###

This news release contains forward-looking statements within the meaning of the U.S. Private Securities Litigation Reform Act of 1995 and Canadian securities laws, including statements regarding: BlackBerry's expectations regarding its cash flow and revenue trend and its ability to reach sustainable non-GAAP profitability by the end of fiscal 2016; BlackBerry's plans, strategies and objectives, including the anticipated benefits of its strategic initiatives; BlackBerry's expectations regarding anticipated demand for, and the timing of, new product and service offerings, and BlackBerry's plans and expectations relating to its existing and new product and service offerings, including BES10, BES12, BlackBerry smartphones, services related to BBM and the BlackBerry IoT Platform; BlackBerry's expectations regarding software, hardware and messaging revenue and overall revenue for the next quarter; BlackBerry's expectations regarding the generation of revenue from its software, services and other technologies, including from technology licensing and the monetization of its patent portfolio; BlackBerry's anticipated levels of decline in service revenue for the next quarter; BlackBerry's expectations for gross margin for the next quarter; BlackBerry's expectations for earnings per share for the next quarter; BlackBerry's expected benefits from its plans to reallocate resources through its resource alignment program; BlackBerry's expectations regarding its common share repurchase program; BlackBerry's expectations with respect to the sufficiency of its financial resources and maintaining its strong cash position; and BlackBerry's estimates of purchase obligations and other contractual commitments.

The terms and phrases "expect", "anticipate", "estimate", "may", "will", "should", "intend", "believe", "target", "plan" and similar expressions are intended to identify these forward-looking statements. Forward-looking statements are based on estimates and assumptions made by BlackBerry in light of its experience and its perception of historical trends, current conditions and expected future developments, as well as other factors that BlackBerry believes are relevant. Many factors could cause BlackBerry's actual results or performance to differ materially from those expressed or implied by the forward-looking statements, including the following risks: BlackBerry's ability to attract new enterprise customers and maintain its existing relationships with its enterprise customers or transition them to the BES12 platform and deploy smartphones; BlackBerry's ability to develop, market and distribute an integrated software and services offering, or otherwise monetize its technologies, to grow revenue, achieve sustained profitability or mitigate the impact of the decline in BlackBerry's service access fees; BlackBerry's ability to successfully market and distribute the PRIV device on the Android platform and positively differentiate it from competing products, and to receive broad market acceptance for the device without eroding BlackBerry's brand identity or impairing the economic viability of the BlackBerry 10 platform; risks related to acquisitions recently completed by BlackBerry, including its ability to integrate and manage the acquired businesses, personnel, and products, and to achieve strategic objectives, revenue generation, cost savings and other benefits from those acquisitions; BlackBerry's ability to enhance its current products and services, or develop new products and services in a timely manner or at competitive prices, or to meet customer requirements, including risks related to new product introductions; risks related to BlackBerry's products and services being dependent upon the interoperability with rapidly changing systems provided by third parties; intense competition, rapid change and significant strategic alliances within BlackBerry's industry; risks related to sales to customers in highly regulated industries and governmental entities; BlackBerry's ability to maintain its existing relationships with its carrier partners and distributors; security risks; risks relating to network disruptions and other business interruptions, including costs, potential liabilities, lost revenues and reputational damage associated with service interruptions; dependence on BlackBerry's ability to attract new personnel and retain key personnel; BlackBerry's increasing reliance on third-party manufacturers for certain products and its ability to manage its production and repair process, and risks related to BlackBerry changing manufacturers or reducing the number of manufacturers or suppliers it uses; BlackBerry's reliance on its suppliers

for functional components and risks relating to its supply chain; BlackBerry's ability to obtain rights to use software or components supplied by third parties; BlackBerry's ability to maintain or increase its liquidity and service its debt and sustaining recent cost reductions; BlackBerry's ability to address inventory and asset risk and the potential for additional charges related to its inventory and long-lived assets; risks related to BlackBerry's significant indebtedness; risks related to acquisitions, divestitures, investments and other business initiatives; risks related to foreign operations, including fluctuations in foreign currencies, and collecting accounts receivables in jurisdictions with foreign currency controls; risks related to intellectual property rights; risks related to litigation, including litigation claims arising from BlackBerry's disclosure practices; BlackBerry's ability to supplement and manage its BlackBerry World applications catalogue; reliance on strategic alliances and relationships with third-party network infrastructure developers; potential defects and vulnerabilities in BlackBerry's products; risks as a result of actions of activist shareholders; risks related to the collection, storage, transmission, use and disclosure of user and personal information; risks related to the failure of BlackBerry's suppliers and other parties it does business with to use acceptable ethical business practices; risks related to government regulations, including regulations relating to encryption technology; costs and other burdens associated with recently adopted regulations regarding conflict minerals; risks related to BlackBerry possibly losing its foreign private issuer status under U.S. federal securities laws; risks related to tax liabilities; risks related to economic and geopolitical conditions; and difficulties in forecasting BlackBerry's financial results given the rapid technological changes, evolving industry standards, intense competition and short product life cycles that characterize the wireless communications industry. These risk factors and others relating to BlackBerry are discussed in greater detail in BlackBerry's Annual Information Form, which is included in its Annual Report on Form 40-F and the "Cautionary Note Regarding Forward-Looking Statements" section of BlackBerry's MD&A (copies of which filings may be obtained at [www.sedar.com](http://www.sedar.com) or [www.sec.gov](http://www.sec.gov)). Readers should not place undue reliance on BlackBerry's forward-looking statements. BlackBerry has no intention and undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

The BlackBerry family of related marks, images and symbols are the exclusive properties and trademarks of BlackBerry Limited. BlackBerry, BBM, QNX and related trademarks are registered with the U.S. Patent and Trademark Office and may be pending or registered in other countries. All other brands, product names, company names, trademarks and service marks are the properties of their respective owners.

BlackBerry Limited  
 Incorporated under the Laws of Ontario  
 (United States dollars, in millions except share and per share amounts) (unaudited)

**Consolidated Statements of Operations**

	For the three months ended			For the nine months ended	
	November 28, 2015	August 29, 2015	November 29, 2014	November 28, 2015	November 29, 2014
<b>Revenue</b>	\$ 548	\$ 490	\$ 793	\$ 1,696	\$ 2,675
<b>Cost of sales</b>					
Cost of sales	304	301	365	935	1,358
Inventory write-down	9	4	24	33	54
Supply commitment charges	(1)	—	(6)	(3)	(23)
	<b>312</b>	<b>305</b>	<b>383</b>	<b>965</b>	<b>1,389</b>
<b>Gross margin</b>	<b>236</b>	<b>185</b>	<b>410</b>	<b>731</b>	<b>1,286</b>
<b>Gross margin %</b>	<b>43.1 %</b>	<b>37.8 %</b>	<b>51.7 %</b>	<b>43.1 %</b>	<b>48.1 %</b>
<b>Operating expenses</b>					
Research and development	100	122	154	361	577
Selling, marketing and administration	177	191	171	542	766
Amortization	68	67	74	200	230
Debentures fair value adjustment	(5)	(228)	150	(390)	30
	<b>340</b>	<b>152</b>	<b>549</b>	<b>713</b>	<b>1,603</b>
<b>Operating income (loss)</b>	<b>(104)</b>	<b>33</b>	<b>(139)</b>	<b>18</b>	<b>(317)</b>
Investment loss, net	(16)	(12)	(21)	(44)	(67)
<b>Income (loss) before income taxes</b>	<b>(120)</b>	<b>21</b>	<b>(160)</b>	<b>(26)</b>	<b>(384)</b>
<b>Recovery of income taxes</b>	<b>(31)</b>	<b>(30)</b>	<b>(12)</b>	<b>(56)</b>	<b>(52)</b>
<b>Net income (loss)</b>	<b>\$ (89)</b>	<b>\$ 51</b>	<b>\$ (148)</b>	<b>\$ 30</b>	<b>\$ (332)</b>
<b>Earnings (loss) per share</b>					
Basic	<b>\$ (0.17)</b>	<b>\$ 0.10</b>	<b>\$ (0.28)</b>	<b>\$ 0.06</b>	<b>\$ (0.63)</b>
Diluted	<b>\$ (0.17)</b>	<b>\$ (0.24)</b>	<b>\$ (0.28)</b>	<b>\$ (0.46)</b>	<b>\$ (0.63)</b>
Weighted-average number of common shares outstanding (000's)					
Basic	<b>525,103</b>	526,314	528,090	526,879	527,350
Diluted	<b>525,103</b>	667,321	528,090	651,879	527,350
Total common shares outstanding	<b>525,701</b>	524,211	528,511	525,701	528,511

BlackBerry Limited  
 Incorporated under the Laws of Ontario  
 (United States dollars, in millions except per share data) (unaudited)

**Consolidated Balance Sheets**

<b>As at</b>	<b>November 28, 2015</b>	<b>February 28, 2015</b>
<b>Assets</b>		
<b>Current</b>		
Cash and cash equivalents	\$ 1,123	\$ 1,233
Short-term investments	1,175	1,658
Accounts receivable, net	380	503
Other receivables	45	97
Inventories	144	122
Income taxes receivable	9	169
Other current assets	134	375
Deferred income tax asset	2	10
	<u>3,012</u>	<u>4,167</u>
<b>Long-term investments</b>	<b>350</b>	<b>316</b>
<b>Restricted cash</b>	<b>58</b>	<b>59</b>
<b>Property, plant and equipment, net</b>	<b>449</b>	<b>556</b>
<b>Goodwill</b>	<b>607</b>	<b>85</b>
<b>Intangible assets, net</b>	<b>1,413</b>	<b>1,375</b>
	<u>\$ 5,889</u>	<u>\$ 6,558</u>
<b>Liabilities</b>		
<b>Current</b>		
Accounts payable	\$ 269	\$ 235
Accrued liabilities	402	667
Deferred revenue	430	470
	<u>1,101</u>	<u>1,372</u>
<b>Long-term debt</b>	<b>1,317</b>	<b>1,707</b>
<b>Deferred income tax liability</b>	<b>17</b>	<b>48</b>
	<u>2,435</u>	<u>3,127</u>
<b>Shareholders' Equity</b>		
<b>Capital stock and additional paid-in capital</b>	<b>2,454</b>	<b>2,444</b>
<b>Retained earnings</b>	<b>1,018</b>	<b>1,010</b>
<b>Accumulated other comprehensive loss</b>	<b>(18)</b>	<b>(23)</b>
	<u>3,454</u>	<u>3,431</u>
	<u>\$ 5,889</u>	<u>\$ 6,558</u>



BlackBerry Limited  
 Incorporated under the Laws of Ontario  
 (United States dollars, in millions except per share data) (unaudited)  
**Consolidated Statements of Cash Flows**

	<u>Nine Months Ended</u>	
	<u>November 28, 2015</u>	<u>November 29, 2014</u>
<b>Cash flows from operating activities</b>		
Net income (loss)	\$ 30	\$ (332)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:		
Amortization	489	532
Deferred income taxes	(67)	47
Stock-based compensation	42	36
Loss on disposal of property, plant and equipment	46	126
Debentures fair value adjustment	(390)	30
Other	23	13
Net changes in working capital items:		
Accounts receivable, net	158	351
Other receivables	54	13
Inventories	(22)	142
Income taxes receivable	157	229
Other current assets	222	176
Accounts payable	13	(256)
Accrued liabilities	(281)	(369)
Deferred revenue	(217)	(135)
<b>Net cash provided by operating activities</b>	<u>257</u>	<u>603</u>
<b>Cash flows from investing activities</b>		
Acquisition of long-term investments	(275)	(215)
Proceeds on sale or maturity of long-term investments	141	19
Acquisition of property, plant and equipment	(25)	(71)
Proceeds on sale of property, plant and equipment	—	348
Acquisition of intangible assets	(43)	(388)
Business acquisitions, net of cash acquired	(689)	(40)
Acquisition of short-term investments	(2,091)	(1,973)
Proceeds on sale or maturity of short-term investments	2,674	1,701
<b>Net cash used in investing activities</b>	<u>(308)</u>	<u>(619)</u>
<b>Cash flows from financing activities</b>		
Issuance of common shares	3	6
Common shares repurchased	(57)	—
Transfer from (to) restricted cash	4	(65)
<b>Net cash used in financing activities</b>	<u>(50)</u>	<u>(59)</u>
<b>Effect of foreign exchange loss on cash and cash equivalents</b>	<u>(9)</u>	<u>(6)</u>
<b>Net decrease in cash and cash equivalents during the period</b>	<u>(110)</u>	<u>(81)</u>
<b>Cash and cash equivalents, beginning of period</b>	<u>1,233</u>	<u>1,579</u>
<b>Cash and cash equivalents, end of period</b>	<u>\$ 1,123</u>	<u>\$ 1,498</u>
	<u>November 28, 2015</u>	<u>August 29, 2015</u>
<b>As at</b>		
Cash and cash equivalents	\$ 1,123	\$ 1,447
Short-term investments	1,175	1,573
Long-term investments	350	277
Restricted cash	58	56
	<u>\$ 2,706</u>	<u>\$ 3,353</u>

## BLACKBERRY LIMITED

### MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS FOR THE THREE AND NINE MONTHS ENDED NOVEMBER 28, 2015

December 18, 2015

The following Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") should be read together with the unaudited interim consolidated financial statements and the accompanying notes (the "Consolidated Financial Statements") of BlackBerry Limited (the "Company" or "BlackBerry") for the three and nine months ended November 28, 2015, as well as the Company's audited consolidated financial statements and accompanying notes, and management's discussion and analysis of financial condition and results of operations for the fiscal year ended February 28, 2015 (the "Annual MD&A"). The Consolidated Financial Statements are presented in U.S. dollars and have been prepared in accordance with United States generally accepted accounting principles ("U.S. GAAP"). All financial information in this MD&A is presented in U.S. dollars, unless otherwise indicated.

The Company has prepared this MD&A with reference to *National Instrument 51-102* "Continuous Disclosure Obligations" of the Canadian Securities Administrators. Under the U.S./Canada Multijurisdictional Disclosure System, the Company is permitted to prepare this MD&A in accordance with the disclosure requirements of Canada, which are different from those of the United States. This MD&A provides information for the three and nine months ended November 28, 2015 and up to and including December 18, 2015.

Additional information about the Company, including the Company's Annual Information Form for the fiscal year ended February 28, 2015 (the "AIF"), which is included in the Company's Annual Report on Form 40-F for the fiscal year ended February 28, 2015 (the "Annual Report"), can be found on SEDAR at [www.sedar.com](http://www.sedar.com) and on the U.S. Securities and Exchange Commission's website at [www.sec.gov](http://www.sec.gov).

#### Cautionary Note Regarding Forward-Looking Statements

This MD&A contains forward-looking statements within the meaning of certain securities laws, including under the U.S. Private Securities Litigation Reform Act of 1995 and applicable Canadian securities laws, including statements relating to:

- the Company's expectations regarding its cash flow and revenue trend and its ability to reach sustainable non-GAAP profitability by the end of fiscal 2016;
- the Company's plans, strategies and objectives, including the anticipated benefits of its strategic initiatives described below;
- the Company's expectations regarding anticipated demand for, and the timing of, new product and service offerings, and the Company's plans and expectations relating to its existing and new product and service offerings, including BlackBerry Enterprise Service ("BES") 10, BES12, BlackBerry smartphones, services related to BlackBerry Messenger ("BBM"), and the cloud-based BlackBerry Internet of Things platform;
- the Company's expectations regarding software, hardware and messaging revenue and total revenue in the fourth quarter of fiscal 2016;
- the Company's expectations regarding the generation of revenue from its software, services and other technologies, including from technology licensing and the monetization of its patent portfolio, and its expectations regarding the recurring nature of certain of its software and services revenue;
- the Company's anticipated levels of decline in service access fees revenue in the fourth quarter of fiscal 2016;
- the Company's expectations for gross margin in the fourth quarter of fiscal 2016;
- the Company's expectations for earnings per share in the fourth quarter of fiscal 2016;
- the Company's expected benefits from its plans to reallocate resources through its resource alignment program (the "RAP");
- the Company's expectations regarding its common share repurchase program (the "Repurchase Program");
- the Company's expectations with respect to the sufficiency of its financial resources and maintaining its strong cash position; and
- the Company's estimates of purchase obligations and other contractual commitments.

**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

The words “expect”, “anticipate”, “estimate”, “may”, “will”, “should”, “could”, “intend”, “believe”, “target”, “plan” and similar expressions are intended to identify forward-looking statements in this MD&A, including in the sections entitled “Business Overview – Strategy, Products and Services”, “Business Overview - Change in Fiscal Year”, “Business Overview - Common Share Repurchase Program”, “Third Quarter Fiscal 2016 Summary Results of Operations - *Financial Highlights*”, “Results of Operations – Three months ended November 28, 2015 compared to three months ended November 29, 2014 – Revenue – Revenue by Category – Software and Services Revenue”, “Results of Operations – Three months ended November 28, 2015 compared to three months ended November 29, 2014 – Revenue – Revenue by Category – Hardware Revenue”, “Results of Operations – Three months ended November 28, 2015 compared to three months ended November 29, 2014 – Revenue – Revenue by Category – Service Access Fees Revenue”, “Results of Operations – Three months ended November 28, 2015 compared to three months ended November 29, 2014 – Gross Margin”, “Results of Operations – Three months ended November 28, 2015 compared to three months ended November 29, 2014 - Net Income (Loss)”, and “Financial Condition – Debenture Financing and Other Funding Sources”. Forward-looking statements are based on estimates and assumptions made by the Company in light of its experience and its perception of historical trends, current conditions and expected future developments, as well as other factors that the Company believes are appropriate in the circumstances, including but not limited to, the Company’s expectations regarding its business, strategy, opportunities and prospects, including its ability to implement meaningful changes to address its business challenges, the launch of new products and services, general economic conditions, product pricing levels and competitive intensity, supply constraints, and the Company’s expectations regarding the cash flow generation of its business and the sufficiency of its financial resources. Many factors could cause the Company’s actual results, performance or achievements to differ materially from those expressed or implied by the forward-looking statements, including, without limitation, the factors discussed in the “Risk Factors” section of the AIF, which is included in the Annual Report, and the following:

- the Company’s ability to attract new enterprise customers and maintain its existing relationships with its enterprise customers or transition them to the BES12 platform and deploy smartphones;
- the Company’s ability to develop, market and distribute an integrated software and services offering, or otherwise monetize its technologies, to grow revenue, achieve sustained profitability or mitigate the impact of the decline in the Company’s service access fees;
- the Company’s ability to successfully market and distribute the PRIV device on the Android platform and positively differentiate it from competing products, and to receive broad market acceptance for the device without eroding the Company’s brand identity or impairing the economic viability of the BlackBerry 10 platform;
- risks related to acquisitions recently completed by the Company, including its ability to integrate and manage the acquired businesses, personnel and products, and to achieve strategic objectives, revenue generation, cost savings and other benefits from those acquisitions;
- the Company’s ability to enhance its current products and services, or develop new products and services in a timely manner or at competitive prices, or to meet customer requirements, including risks related to new product introductions;
- risks related to the Company’s products and services being dependent upon the interoperability with rapidly changing systems provided by third parties; and
- intense competition, rapid change and significant strategic alliances within the Company’s industry, including recent and potential future strategic transactions by its competitors or carrier partners, which could continue to weaken the Company’s competitive position or could continue to require the Company to reduce its prices to compete effectively.

All of these factors should be considered carefully, and readers should not place undue reliance on the Company’s forward-looking statements. Any statements that are forward-looking statements are intended to enable the Company’s shareholders to view the anticipated performance and prospects of the Company from management’s perspective at the time such statements are made, and they are subject to the risks that are inherent in all forward-looking statements, as described above, as well as difficulties in forecasting the Company’s financial results and performance for future periods, particularly over longer periods, given the ongoing transition in the Company’s business strategy and the rapid technological changes, evolving industry standards, intense competition and short product life cycles that characterize the wireless communications industry. These difficulties in forecasting the Company’s financial results and performance are magnified at the present time given the uncertainties related to the Company’s strategic initiatives described in this MD&A. See “Business Overview - Strategy, Products and Services” in this MD&A, as well as that section in the AIF, which is included in the Annual Report.

The Company has no intention and undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by applicable law.

## **Business Overview**

The Company is securing a connected world, delivering innovative solutions across the entire mobile ecosystem and beyond. The Company secures the world's most sensitive data across all endpoints – from cars to smartphones – making the mobile-first enterprise vision a reality. Founded in 1984 and based in Waterloo, Ontario, the Company operates offices in North America, Europe, Middle East and Africa, Asia Pacific and Latin America. The Company's common shares are listed on the NASDAQ Global Select Market (NASDAQ: BBRY) and the Toronto Stock Exchange (TSX: BB) and its unsecured convertible debentures due 2020 (the "Debentures") are listed on the Toronto Stock Exchange (TSX: BB.DB.U).

With the BlackBerry platform, the Company believes it offers a market-leading mobile communications experience with push-based connectivity, industry-leading security and enterprise manageability, excellent radio performance and differentiated social applications, such as BBM, that provide immediacy, productivity and collaboration. The Company has sought to renew its focus on its core strengths of enterprise and security through the expansion of its product and service offerings in the enterprise space, including the introduction of the cross-platform BES12 solution.

The Company's latest device is the PRIV, running the Android operating system. Its latest BlackBerry 10 smartphone models are the Passport Silver Edition ("Passport SE"), Leap, and Classic. As at the end of the third quarter of fiscal 2016, the Company had a user base of approximately 25 million.

The Company has experienced a significant decline in revenue and hardware market share due to intense competition and other factors, as discussed below under "Results of Operations – Three months ended November 28, 2015 compared to three months ended November 29, 2014 – Revenue" and "Results of Operations - Nine months ended November 28, 2015 compared to nine months ended November 29, 2014 – Revenue".

### ***Strategy, Products and Services***

The Company's operating unit organizational structure consists of the Devices business, Enterprise Services, BlackBerry Technology Solutions and Messaging. Across all four businesses, BlackBerry products and services are renowned for productivity and security, and the Company believes it delivers the most secure end-to-end mobile enterprise solutions in the market. With these core strengths, the Company's broad product portfolio is focused on serving enterprise customers, particularly in regulated industries and select vertical markets, including financial services, government, law firms and healthcare. The Company's goal is to maintain its market leadership in the enterprise mobility segment by continuing to extend the functionality of its BES infrastructure beyond enterprise mobility management ("EMM"), to include application management, application enablement and application development and, on top of this extensive foundation, deliver vertical solutions and endpoint management in the Internet of Things. BlackBerry has aligned its businesses and operations around the four core areas to drive greater efficiency and speed in bringing new offerings to market, while optimizing assets and capabilities across all businesses in support of the Company's overall strategy and financial objectives. Please also see the "Narrative Description of the Business - Strategy" and "Narrative Description of the Business - Products and Services" sections in the AIF, which is included in the Annual Report.

The Company continues to implement its strategy, taking the following key steps to date in fiscal 2016:

- launched a flagship slider device, PRIV, running on the Android operating system, bringing together BlackBerry security and productivity with the expansive mobile application ecosystem available on the Android platform. In combination with BlackBerry's efforts to support Android for Work™ on the BES12 platform, the new device offers best in class security for enterprise customers;
- acquired Good Technology Corporation ("Good"), a provider of secure mobility solutions, including secure applications and containerization that protects end user privacy;
- acquired AtHoc, Inc. ("AtHoc"), a provider of secure, networked crisis communications that enables people, devices and organizations to exchange critical information in real time during business continuity and life safety operations;
- acquired WatchDox Ltd. ("WatchDox"), a data security company offering secure enterprise file-sync-and-share solutions that allow users to protect, share and work with their files on any device, and introduced a new WatchDox application for BlackBerry 10 devices providing secure anytime online access to content and expanding support to devices with Samsung KNOX™, Android for Work and Secure Work Space for iOS® and Android™;
- announced the new voice encryption solution SecuSUITE for Enterprise that protects mobile calls with a maximum level of security and is a multi-OS offering to be used on iOS, Android and BlackBerry 10 operating systems;
- entered into a long-term patent cross-licensing agreement with Cisco;

**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

- entered into a joint development and manufacturing agreement with Wistron Corporation, which is expected to reduce the time to market of new devices, streamline the supply chain, leverage greater economies of scale, and enable resource and fixed asset reductions for greater business efficiency;
- announced a new partnership with T-Mobile US, Inc. to bring the BlackBerry Classic to the Un-carrier's Data Strong network and its individual and business customers;
- announced the planned integration of Samsung KNOX with WorkLife by BlackBerry and SecuSUITE with BlackBerry enterprise solutions to be offered through Samsung Business Services;
- announced that certain mobile operators will offer BlackBerry's Enhanced SIM-Based Licensing for enterprise customers, BES12 and BlackBerry EMM services with their monthly wireless subscriber invoice;
- announced BES12 Cloud, a cloud-based EMM solution that offers easy management of iOS, Android, Windows Phone®, BlackBerry 10 smartphones and tablets, as well as a wide range of Samsung KNOX and Android for Work smartphones and tablets;
- obtained the approval of the U.S. Department of Defense ("DoD") for the use of Public Key Infrastructure credentials on BlackBerry OS and BlackBerry 10 smartphones, eliminating the need for users to rely on Common Access Card hardware and software to securely access data on DoD unclassified networks;
- announced new BlackBerry partner applications available for BlackBerry 10, iOS and Android devices that are enabling innovative solutions to improve healthcare communications, workflow and patient care;
- appointed the Honourable Wayne G. Wouters, PC, an executive leader in government relations, strategic leadership, international trade and economic policy, to the board of directors of the Company (the "Board");
- appointed Laurie Smaldone Alsup, M.D., an executive leader in drug development, regulatory strategy, and regulatory approvals in the pharmaceutical and biotechnology industries, to the Board; and
- appointed Carl Wiese as President of Global Sales of the Company.

The Company continues to enhance its offerings with new value-added services, including advanced security tools and additional enterprise services, new services for the Company's BBM base, the creation of cross-platform offerings and services that leverage BlackBerry's social media community.

***Change in Fiscal Year***

Effective in the fourth quarter of fiscal 2016, the Company will change its fiscal year from a 52 or 53 week year ending the last Saturday in February or the first Saturday in March to a calendar basis ending the last day of February. The purpose of this change is to be consistent with common practice in the software industry. The Company believes this is appropriate due to its increased emphasis on software and its completed acquisitions of software companies with significant recurring revenue streams. Accordingly, the Company's fiscal quarters will end on the last days of May, August, November, and February. The Company does not believe that the impact of the change will be material.

***Common Share Repurchase Program***

On June 22, 2015, the Board authorized the Repurchase Program to purchase for cancellation up to 12 million common shares of the Company, or approximately 2.5% of the outstanding public float as of June 22, 2015. The purpose of the Repurchase Program is to offset dilution from the Company's employee share purchase plan and an amendment to the Company's equity incentive plan increasing the number of shares available thereunder, both as approved by the shareholders of the Company on June 23, 2015.

Daily purchases are limited to 578,619 common shares, other than block purchases. The Repurchase Program commenced on June 29, 2015 and will terminate on June 28, 2016 or on such earlier date as BlackBerry may complete its purchases under such program.

On September 24, 2015, the Board authorized an increase in the number of common shares that may be purchased for cancellation under the Repurchase Program by up to 15 million common shares, subject to regulatory approval (the "Increase"). The Company has not sought regulatory approval for the Increase, but intends to do so at the appropriate time based on market conditions and the Company's cash flow.

During the nine months ended November 28, 2015, the Company repurchased 8 million common shares at a cost of approximately \$57 million. The Company recorded a reduction of approximately \$35 million to capital stock and the amount

**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

paid in excess of the per share paid-in capital of the common shares of approximately \$22 million was charged to retained earnings. All common shares repurchased by the Company pursuant to the Repurchase Program have been canceled.

The actual number of shares to be purchased and the timing and pricing of any additional purchases under the Repurchase Program will depend on future market conditions and upon potential alternative uses for cash resources. There is no assurance that any additional shares will be purchased under the Repurchase Program and the Company may elect to modify, suspend or discontinue the program at any time without prior notice.

### **Non-GAAP Financial Measures**

The Consolidated Financial Statements have been prepared in accordance with U.S. GAAP, and information contained in this MD&A is presented on that basis. On December 18, 2015, the Company announced financial results for the three and nine months ended November 28, 2015, which included certain non-GAAP financial measures, including adjusted gross margin, adjusted gross margin percentage, adjusted loss before income taxes, adjusted net loss and adjusted loss per share.

The Company included additional non-GAAP adjustments (software deferred revenue acquired, stock compensation expense, amortization of intangible assets acquired through business combinations and acquisition costs incurred through business combinations) that are consistent with common practice in the software industry, and has applied those adjustments to comparative periods. The Company believes this is appropriate due to its increased emphasis on software and its acquisitions of software firms with significant recurring revenue streams.

For the three months ended November 28, 2015, these measures were adjusted for the following (collectively, the "Q3 Fiscal 2016 Non-GAAP Adjustments"):

- the Q3 Fiscal 2016 Debentures Fair Value Adjustment (as defined below under "Third Quarter Fiscal 2016 Summary Results of Operations – Financial Highlights – Debentures Fair Value Adjustment") of approximately \$5 million (pre-tax and after tax);
- RAP charges of approximately \$33 million (pre-tax and after tax);
- Cost Optimization and Resource Efficiency ("CORE") program recoveries of approximately \$6 million (pre-tax and after tax);
- software deferred revenue acquired but not recognized due to business combination accounting rules of approximately \$9 million (pre-tax and after tax);
- stock compensation expense of approximately \$14 million (pre-tax and after tax);
- amortization of intangible assets acquired through business combinations of approximately \$18 million (pre-tax and after tax); and
- acquisition costs incurred through business combinations of approximately \$11 million (pre-tax and after tax).

For the nine months ended November 28, 2015, these measures were adjusted for the following (collectively, the "Fiscal 2016 Non-GAAP Adjustments"):

- the Fiscal 2016 Debentures Fair Value Adjustment (as defined below under "Third Quarter Fiscal 2016 Summary Results of Operations – Financial Highlights – Debentures Fair Value Adjustment") of approximately \$390 million (pre-tax and after tax);
- RAP charges of approximately \$164 million (pre-tax and after tax);
- CORE program charges of approximately \$9 million (pre-tax and after tax);
- software deferred revenue acquired but not recognized due to business combination accounting rules of approximately \$10 million (pre-tax and after tax);
- stock compensation expense of approximately \$42 million (pre-tax and after tax);
- amortization of intangible assets acquired through business combinations of approximately \$38 million (pre-tax and after tax); and
- acquisition costs incurred through business combinations of approximately \$12 million (pre-tax and after tax).

The Company believes that presenting non-GAAP financial measures that exclude the impact of those items enables it and its shareholders to better assess the Company's operating performance relative to its consolidated financial results in prior and future periods and improves the comparability of the information presented. Readers are cautioned that adjusted gross margin, adjusted gross margin percentage, adjusted loss before income taxes, adjusted net loss, adjusted loss per share and similar measures do not have any standardized meaning prescribed by U.S. GAAP and are therefore unlikely to be comparable to similarly titled measures reported by other companies. These non-GAAP financial measures should be considered in the context

**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

of the U.S. GAAP results, which are described in this MD&A. A reconciliation of these non-GAAP financial measures for the three months ended November 28, 2015 to the most directly comparable U.S. GAAP measures was included in the Company's press release dated December 18, 2015, and is reflected in the table below.

Q3 Fiscal 2016 Non-GAAP Adjustments		For the Three Months Ended November 28, 2015 (in millions)				
	Income statement location	Gross margin (before taxes)	Gross margin % (before taxes)	Loss before income taxes	Net loss	Basic loss per share
<b>As reported</b>		\$ 236	43.1%	\$ (120)	\$ (89)	\$ (0.17)
Debtures fair value adjustment <sup>(1)</sup>	Debtures fair value adjustment	—	—%	(5)	(5)	
RAP charges <sup>(2)</sup>	Cost of sales	5	0.9%	5	5	
RAP charges <sup>(2)</sup>	Research and development	—	—%	2	2	
RAP charges <sup>(2)</sup>	Selling, marketing and administration	—	—%	26	26	
CORE program recoveries	Selling, marketing and administration	—	—%	(6)	(6)	
Software deferred revenue acquired	Revenue	9	0.9%	9	9	
Stock compensation expense	Research and development	—	—%	4	4	
Stock compensation expense	Selling, marketing and administration	—	—%	10	10	
Acquired intangibles amortization	Amortization	—	—%	18	18	
Business acquisition costs	Selling, marketing and administration	—	—%	11	11	
<b>Adjusted</b>		<u>\$ 250</u>	<u>44.9%</u>	<u>\$ (46)</u>	<u>\$ (15)</u>	<u>\$ (0.03)</u>

<sup>(1)</sup> See "Third Quarter Fiscal 2016 Summary Results of Operations - *Financial Highlights* - Debtures Fair Value Adjustment".

<sup>(2)</sup> See "Third Quarter Fiscal 2016 Summary Results of Operations - *Financial Highlights* - RAP".

**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

A reconciliation of the non-GAAP financial measures for the nine months ended November 28, 2015 to the most directly comparable U.S. GAAP measures is reflected in the table below.

Fiscal 2016 Non-GAAP Adjustments		For the Nine Months Ended November 28, 2015 (in millions)				
	Income statement location	Gross margin (before taxes)	Gross margin % (before taxes)	Loss before income taxes	Net income (loss)	Basic earnings (loss) per share
<b>As reported</b>		\$ 731	43.1%	\$ (26)	\$ 30	\$ 0.06
Debt cures fair value adjustment <sup>(1)</sup>	Debt cures fair value adjustment	—	—%	(390)	(390)	
RAP charges <sup>(2)</sup>	Cost of sales	40	2.4%	40	40	
RAP charges <sup>(2)</sup>	Research and development	—	—%	29	29	
RAP charges <sup>(2)</sup>	Selling, marketing and administration	—	—%	95	95	
CORE program charges	Research and development	—	—%	2	2	
CORE program charges	Selling, marketing and administration	—	—%	7	7	
Software deferred revenue acquired	Revenue	10	0.3%	10	10	
Stock compensation expense	Cost of sales	1	0.1%	1	1	
Stock compensation expense	Research and development	—	—%	12	12	
Stock compensation expense	Selling, marketing and administration	—	—%	29	29	
Acquired intangibles amortization	Amortization	—	—%	38	38	
Business acquisition costs	Selling, marketing and administration	—	—%	12	12	
<b>Adjusted</b>		<u>\$ 782</u>	<u>45.9%</u>	<u>\$ (141)</u>	<u>\$ (85)</u>	<u>\$ (0.16)</u>

<sup>(1)</sup> See "Third Quarter Fiscal 2016 Summary Results of Operations - **Financial Highlights** - Debt cures Fair Value Adjustment".

<sup>(2)</sup> See "Third Quarter Fiscal 2016 Summary Results of Operations - Financial Highlights - RAP".

Similarly, on December 19, 2014, the Company announced financial results for the three and nine months ended November 29, 2014, which included certain non-GAAP financial measures, including adjusted gross margin, adjusted gross margin percentage, adjusted loss before income taxes, adjusted net income (loss) and adjusted income (loss) per share.

For the three months ended November 29, 2014, these measures were adjusted for the following (collectively, the "Q3 Fiscal 2015 Non-GAAP Adjustments"):

- the Debt cures fair value adjustment of \$150 million (pre-tax and after tax);
- CORE program charges of approximately \$5 million (\$4 million after tax);
- stock compensation expense of approximately \$14 million (pre-tax and after tax);
- amortization of intangible assets acquired through business combinations of approximately \$10 million (pre-tax and after tax); and
- acquisition costs incurred through business combinations of approximately \$2 million (pre-tax and after tax).

For the nine months ended November 29, 2014, these measures were adjusted for the following (collectively, the "Fiscal 2015 Non-GAAP Adjustments"):

- the Debt cures fair value adjustment of \$30 million (pre-tax and after tax);
- CORE program charges of approximately \$264 million pre-tax (\$237 million after tax);
- stock compensation expense of approximately \$35 million (pre-tax and after tax);
- amortization of intangible assets acquired through business combinations of approximately \$29 million (pre-tax and after tax); and
- acquisition costs incurred through business combinations of approximately \$2 million (pre-tax and after tax).



**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

A reconciliation of these non-GAAP financial measures for the three and nine months ended November 29, 2014 to the most directly comparable U.S. GAAP measures was included in the Company's press release dated December 19, 2014, and is reflected in the table below.

	Income statement location	For the Three Months Ended November 29, 2014 (in millions)			For the Nine Months Ended November 29, 2014 (in millions)		
		Gross margin (before taxes)	Loss before income taxes	Net income (loss)	Gross margin (before taxes)	Loss before income taxes	Net income (loss)
<b>As reported</b>		\$ 410	\$ (160)	\$ (148)	\$ 1,286	\$ (384)	\$ (332)
Debtors fair value adjustment	Debtors fair value adjustment	—	150	150	—	30	30
CORE program charges	Cost of sales	—	—	—	22	22	20
CORE program charges	Research and development	—	4	3	—	64	57
CORE program charges	Selling, marketing and administration	—	1	1	—	178	160
Stock compensation expense	Cost of sales	—	—	—	1	1	1
Stock compensation expense	Research and development	—	4	4	—	11	11
Stock compensation expense	Selling, marketing and administration	—	10	10	—	23	23
Acquired intangibles amortization	Amortization	—	10	10	—	29	29
Business acquisition costs	Selling, marketing and administration	—	2	2	—	2	2
<b>Adjusted</b>		<u>\$ 410</u>	<u>\$ 21</u>	<u>\$ 32</u>	<u>\$ 1,309</u>	<u>\$ (24)</u>	<u>\$ 1</u>

The Company also reported adjusted earnings before interest, income taxes, depreciation and amortization ("EBITDA") for the three and nine months ended November 28, 2015 of \$114 million and \$354 million, respectively, as shown in the table below.

	For the Three Months Ended November 28, 2015 (in millions)	For the Nine Months Ended November 28, 2015 (in millions)
<b>Operating income</b>	\$ (104)	\$ 18
Non-GAAP adjustments to operating income		
Debtors fair value adjustment	(5)	(390)
RAP charges	33	164
CORE program (recoveries) charges	(6)	9
Software deferred revenue acquired	9	10
Stock compensation expense	14	42
Acquired intangibles amortization	18	38
Business acquisition costs	11	12
Total non-GAAP adjustments to operating income	74	(115)
Non-GAAP operating loss	(30)	(97)
Amortization	162	489
Acquired intangibles amortization	(18)	(38)
Adjusted EBITDA	<u>\$ 114</u>	<u>\$ 354</u>

The Company also reported a year-over-year increase in its organic software license revenue for the three months ended November 28, 2015 of 43%. This is a non-GAAP financial measure that does not have any standardized meaning as prescribed by U.S. GAAP and is therefore unlikely to be comparable to similar measures presented by other companies. Organic software license revenue consists of the Company's U.S. GAAP measure of software and services revenue, excluding technology licensing revenue, revenues from technical support and messaging services, and revenues from recent acquisitions, including Secusmart, WatchDox, AtHoc and Good. The Company believes that this is appropriate given its increased emphasis on increasing software revenue, including to offset the decline in service access fees.

**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

**Accounting Policies and Critical Accounting Estimates**

There have been no changes to the Company's accounting policies or critical accounting estimates from those described under "Accounting Policies and Critical Accounting Estimates" in the Annual MD&A, with the exception of additional disclosure as described in Note 1 to the Consolidated Financial Statements.

**Recently Issued Accounting Pronouncements**

In May 2014, the Financial Accounting Standards Board ("FASB") issued a new accounting standard on the topic of revenue contracts, which replaces the existing revenue recognition standard. The new standard amends the number of requirements that an entity must consider in recognizing revenue and requires improved disclosures to help readers of financial statements better understand the nature, amount, timing and uncertainty of revenue recognized. For public entities, the new standard is effective for annual reporting periods beginning after December 15, 2017, including interim periods within that reporting period. Early adoption is permitted for annual reporting periods and interim periods therein beginning after December 15, 2016. The Company will adopt this guidance in the first quarter of fiscal 2019 and is currently evaluating the impact that the adoption will have on its results of operations, financial position and disclosures.

In September 2015, the FASB issued a new accounting standard on the topic of business combinations. The amendments in this update require the acquirer who has reported provisional amounts for items in a business combination to recognize adjustments to provisional amounts that are identified during the measurement period, in the reporting period in which the adjustments are determined. The update requires that the acquirer record, in the same period's financial statements, the effect on earnings of changes in depreciation, amortization, or other income effects, if any, as a result of the change to the provisional amounts, calculated as if the accounting had been completed at the acquisition date. The prior period impact of the adjustment should be either presented separately on the face of the income statement or disclosed in the notes. The guidance is effective for interim and annual periods beginning after December 15, 2015. Early application is permitted and should be applied prospectively. The Company will adopt this guidance in the first quarter of fiscal 2017.

In November 2015, the FASB issued a new accounting standard on the topic of income taxes. The amendments in this update eliminate the current requirement for companies to separate deferred income tax liabilities and assets into current and non-current amounts in a classified statement of financial position. Instead, companies will be required to classify all deferred tax liabilities and assets as non-current. The guidance is effective for interim and annual periods beginning after December 15, 2016. Early adoption is permitted. The Company will adopt this guidance in the first quarter of fiscal 2018 and is currently evaluating the impact the adoption of this guidance will have on its financial position and disclosures.

**Third Quarter Fiscal 2016 Summary Results of Operations**

The following table sets forth certain consolidated statements of operations data as at November 28, 2015 and November 29, 2014.

	For the Three Months Ended (in millions, except for share and per share amounts)					
	November 28, 2015		November 29, 2014		Change	
Revenue	\$ 548	100%	\$ 793	100%	\$ (245)	
Gross margin <sup>(1)(2)</sup>	236	43%	410	52%	(174)	
Operating expenses <sup>(1)(2)</sup>	340	62%	549	69%	(209)	
Loss before income taxes	(120)	(22%)	(160)	(20%)	40	
Recovery of income taxes	(31)	(5%)	(12)	(1%)	(19)	
Net loss	<u>\$ (89)</u>	<u>(16%)</u>	<u>\$ (148)</u>	<u>(19%)</u>	<u>\$ 59</u>	
<b>Loss per share - reported</b>						
Basic & diluted	<u>\$ (0.17)</u>		<u>\$ (0.28)</u>		<u>\$ 0.11</u>	
<b>Weighted-average number of shares outstanding (000's)</b>						
Basic & diluted	525,103		528,090			

- (1) See "Non-GAAP Financial Measures" for the impact of the Q3 Fiscal 2016 Non-GAAP Adjustments on gross margin and operating expenses in fiscal 2016.
- (2) See "Non-GAAP Financial Measures" for the impact of the Q3 Fiscal 2015 Non-GAAP Adjustments on gross margin and operating expenses in fiscal 2015.

**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

***Financial Highlights***

The Company had approximately \$2.7 billion in cash, cash equivalents and investments as of November 28, 2015. In the third quarter of fiscal 2016, the Company recognized revenues of \$548 million and incurred a net loss of \$89 million, or a \$0.17 basic and diluted loss per share on a GAAP basis. As further discussed below, net loss reflects non-cash income associated with the change in the fair value of the Debentures of \$5 million, restructuring charges of \$33 million related to the RAP, restructuring recoveries of \$6 million related to the CORE program, software deferred revenue acquired of \$9 million, stock compensation expense of \$14 million, acquired intangibles amortization of \$18 million, and business acquisition costs of \$11 million recorded in the third quarter of fiscal 2016. See also, "Non-GAAP Financial Measures" and "Financial Condition - Debenture Financing and Other Funding Sources" in this MD&A.

The Company anticipates continuing to generate positive free cash flow and adjusted EBITDA for the foreseeable future. The Company expects sequential revenue growth in software, hardware and messaging revenue in the fourth quarter of fiscal 2016 and total revenue in the fourth quarter of fiscal 2016 to be at the same level as in the third quarter of fiscal 2016 or slightly above.

The Company may not reach sustainable non-GAAP profitability by the end of fiscal 2016. In the fourth quarter of fiscal 2016, the Company may not generate positive non-GAAP earnings due to declining demand for BlackBerry 10 devices, partially offset by PRIV sales, and due to increased investments in enterprise software development and platform convergence and in sales and marketing initiatives to support new product launches, including the launch of PRIV in additional markets.

***Business Acquisitions***

On October 30, 2015, the Company acquired all of the issued and outstanding shares of Good for approximately \$425 million (including \$2 million of acquisition related costs and \$6 million of future post-combination employment expense). The acquisition is aligned with the Company's strategy to offer customers the most complete, end-to-end solution that secures the entire mobile enterprise, across all platforms. Good's technology will integrate with the Company's enterprise portfolio and trusted global network, creating a comprehensive management solution for all mobile devices that protects customers' security and privacy.

On September 22, 2015, the Company acquired all of the issued and outstanding shares of AtHoc, a leading provider of secure networked crisis communications, for approximately \$250 million (including \$10 million of future post-combination employment expense). AtHoc technology enhances the Company's mission to provide secure communication solutions for the connected world. It is integrating with the Company's enterprise portfolio of cross-platform solutions and trusted global network to enable new capabilities for safety, security and mission-critical business communications.

The Company's expectations as to revenue and other financial metrics for the remainder of fiscal 2016 set forth in this MD&A reflect the completion of the acquisition of AtHoc on September 22, 2015 and Good on October 30, 2015.

***Free Cash Flow***

Free cash flow is a measure of financial performance calculated as operating cash flow minus capital expenditures. For the three months ended November 28, 2015, the Company reported free cash flow of \$15 million, which consisted of operating cash flows of \$19 million, minus capital expenditures of \$4 million. Free cash flow excludes the effect of foreign exchange.

***Debentures Fair Value Adjustment***

As previously disclosed, the Company elected the fair value option to account for the Debentures; therefore, periodic revaluation is required under U.S. GAAP. The valuation is influenced by a number of embedded features within the Debentures, including the Company's put option on the debt and the investors' conversion option, among others. The primary factors that influence the fair value adjustment are the Company's share price, as well as associated volatility in the share price, and the Company's implied credit rating. The fair value adjustment does not impact the key terms of the Debentures such as the face value, the redemption features or the conversion price. In the third quarter of fiscal 2016, the Company recorded non-cash income associated with the change in the fair value of the Debentures of approximately \$5 million (pre-tax and after tax) (the "Q3 Fiscal 2016 Debentures Fair Value Adjustment"). For the nine months ended November 28, 2015, the Company recorded non-cash income associated with the change in the fair value of the Debentures of approximately \$390 million (pre-tax and after tax) (the "Fiscal 2016 Debentures Fair Value Adjustment").

***RAP***

During the first quarter of fiscal 2016, the Company commenced the RAP for its device software, hardware and applications business with the objectives of reallocating resources to capitalize on growth opportunities, providing the operational ability to better leverage contract research and development services relating to its handheld devices, and reaching sustainable

**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

profitability. Other charges and cash costs may occur as programs are implemented or changes are completed. During the three and nine months ended November 28, 2015, the Company incurred approximately \$33 million and \$164 million in total pre-tax charges related to this program for employee termination benefits and facilities costs.

**Results of Operations - Three months ended November 28, 2015 compared to three months ended November 29, 2014**

**Revenue**

Revenue for the third quarter of fiscal 2016 was \$548 million, a decrease of \$245 million, or 30.9%, from approximately \$793 million in the third quarter of fiscal 2015.

Comparative breakdowns of the significant revenue categories and geographic regions are set forth in the following table:

	For the Three Months Ended (in millions)					
	November 28, 2015		November 29, 2014		Change	
BlackBerry handheld devices recognized	0.7		2.0		(1.3)	(65.0)%
<b>Revenue</b>						
Software and services	\$ 154	28.1%	\$ 57	7.2%	\$ 97	170.2 %
Hardware	214	39.1%	361	45.5%	(147)	(40.7)%
Service access fees	173	31.6%	365	46.0%	(192)	(52.6)%
Other	7	1.2%	10	1.3%	(3)	(30.0)%
	<u>\$ 548</u>	<u>100.0%</u>	<u>\$ 793</u>	<u>100.0%</u>	<u>\$ (245)</u>	<u>(30.9)%</u>
<b>Revenue by Geography</b>						
North America	\$ 275	50.2%	\$ 213	26.9%	\$ 62	29.1 %
Europe, Middle East and Africa	194	35.4%	366	46.1%	(172)	(47.0)%
Latin America	24	4.4%	84	10.6%	(60)	(71.4)%
Asia Pacific	55	10.0%	130	16.4%	(75)	(57.7)%
	<u>\$ 548</u>	<u>100.0%</u>	<u>\$ 793</u>	<u>100.0%</u>	<u>\$ (245)</u>	<u>(30.9)%</u>

*Revenue by Category*

Software and Services Revenue

Software and services revenue, which includes fees from licensed BES software, client access licenses, maintenance and upgrades, software licensing revenues, technology licensing revenues, and technical support revenues, increased by \$97 million, or 170.2%, to \$154 million, or 28.1% of revenue, in the third quarter of fiscal 2016, compared to \$57 million, or 7.2% of revenue, in the third quarter of fiscal 2015. The increase was primarily attributable to an increase in revenue from technology licensing, software licensing and revenues from Good, Secusmart, AtHoc and WatchDox.

In the second quarter of fiscal 2016, the Company stated that it expected a double-digit quarterly growth rate in software revenues, excluding technology licensing, on a year-over-year basis. Software revenues, excluding technology licensing, increased by approximately 77% in the third quarter of fiscal 2016 compared to the third quarter of fiscal 2015. The Company generated \$53 million in technology licensing revenue in the third quarter of fiscal 2016. The Company continues to expect contributions from technology licensing revenue in subsequent quarters after the fourth quarter of fiscal 2016.

The Company continues to expect non-GAAP software and services revenue of approximately \$500 million in fiscal 2016, excluding revenue generated from BBM services such as BBM Protected. The Company continues to expect to generate software and services revenue from monetizing existing and forthcoming products and its patent portfolio. The Company continues to expect the growth of software and services revenue to continue and software and services revenue to offset the decline in service access fees revenue in the fourth quarter of fiscal 2016.

The Company expects software and services revenue, excluding technology licensing and consumer messaging revenue, to be 80% recurring in nature later in fiscal 2017.

**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

Hardware Revenue

Hardware revenue was \$214 million, or 39.1% of revenue, in the third quarter of fiscal 2016 compared to \$361 million, or 45.5% of revenue, in the third quarter of fiscal 2015, representing a decrease of \$147 million or 40.7%. The Company recognized revenue related to approximately 0.7 million BlackBerry handheld devices in the third quarter of fiscal 2016, reflecting a decrease of approximately 1.3 million devices, or 65.0%, compared to approximately 2 million BlackBerry handheld devices in the third quarter of fiscal 2015. The Company believes that the significant decrease in hardware revenue over the prior fiscal year was primarily attributable to decreased demand due to intense competition, partially offset by an increase in the average selling prices with the introduction of new devices, including the PRIV, Passport SE, Classic, and Leap.

In the second quarter of fiscal 2016, the Company stated that it expected hardware revenue to be stable in the third quarter. Hardware revenue increased by approximately 7% in the third quarter of fiscal 2016 compared to the second quarter of fiscal 2016. The Company expects sequential growth in hardware revenue in the fourth quarter of fiscal 2016.

Significant judgment is applied by the Company to determine whether shipments of devices have met the Company's revenue recognition criteria, as the analysis is dependent on many facts and circumstances. Commencing in fiscal 2016, the Company was able to conclude that the price was fixed or determinable on shipment in certain cases and, therefore, the four criteria for revenue recognition were met upon shipment. As such, sales of the Company's PRIV device to wireless carriers in certain regions, sales of the Company's latest BlackBerry 10 devices to wireless carriers in certain regions, and sales of BlackBerry 7 devices to wireless carriers in certain regions are recognized as revenue at the time of shipment. Other shipments of PRIV, BlackBerry 10 and BlackBerry 7 devices are recognized as revenue when the devices sell through to end users.

During the third quarter of fiscal 2016, approximately 0.9 million BlackBerry smartphones were sold through to end customers, which included shipments made and recognized prior to the third quarter of fiscal 2016 and which reduced the Company's inventory in the channel. The number of BlackBerry smartphones that were sold through to end customers was 1.9 million in the third quarter of fiscal 2015.

Service Access Fees Revenue

Service access fees revenue decreased by \$192 million, or 52.6%, to \$173 million, or 31.6% of revenue, in the third quarter of fiscal 2016, compared to \$365 million, or 46.0% of revenue, in the third quarter of fiscal 2015.

The decrease in service access fees revenue, which is generated from users of BlackBerry 7 and prior BlackBerry operating systems, is primarily attributable to a lower number of those users and corresponding lower revenue from those users (particularly as those users upgrade to BlackBerry devices that do not generate service access fees or to a competitor's device), compared to the third quarter of fiscal 2015, and a continued shift in the mix of the Company's customers from higher-tiered unlimited plans to prepaid and lower-tiered plans.

In the first quarter of fiscal 2016, the Company stated its expectations that service access fees revenue would decline by approximately 15% per quarter in fiscal 2016. Service access fees revenues for the third quarter of fiscal 2016 decreased by approximately 18% compared to the second quarter of fiscal 2016. The Company expects service access fees revenue to decline by approximately 18% in the fourth quarter of fiscal 2016.

Other Revenue

Other revenue, which includes non-warranty repairs, accessories, and telecommunications revenues of AtHoc, decreased by \$3 million, or 30.0%, to \$7 million, or 1.2% of revenue, in the third quarter of fiscal 2016, compared to \$10 million, or 1.3% of revenue, in the third quarter of fiscal 2015. The decline was primarily attributable to the decrease in non-warranty repair and accessories revenues, partially offset by telecommunications revenues of AtHoc.

*Revenue by Geography*

North America Revenues

Revenues in North America were \$275 million, or 50.2% of revenue, in the third quarter of fiscal 2016, reflecting an increase of \$62 million compared to \$213 million, or 26.9% of revenue, in the third quarter of fiscal 2015. The increase in North American revenue is primarily attributable to an increase in revenue from the United States. Sales in the United States represented approximately 40.0% of total revenue in the third quarter of fiscal 2016, compared to 20.3% of total revenue in the third quarter of fiscal 2015, and sales in Canada represented approximately 10.2% of revenue in the third quarter of fiscal 2016, compared to 6.6% of revenue in the third quarter of fiscal 2015.

**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

Revenues in North America have increased primarily due to increased revenues from technology licensing, software licensing, revenues associated with Good and AtHoc, and PRIV, Classic and Leap device sales, partially offset by decreased hardware demand and the continued erosion of revenues from service access fees.

Europe, Middle East and Africa Revenues

Revenues in Europe, Middle East and Africa were \$194 million, or 35.4% of revenue, in the third quarter of fiscal 2016, reflecting a decrease of \$172 million compared to \$366 million, or 46.1% of revenue, in the third quarter of fiscal 2015. The Company believes that the decrease in revenues is due to decreased hardware demand and the continued erosion of revenues from service access fees.

Some of the larger markets comprising this region include Germany, the United Kingdom, and South Africa.

Latin America Revenues

Revenues in Latin America were \$24 million, or 4.4% of revenue, in the third quarter of fiscal 2016, reflecting a decrease of \$60 million compared to \$84 million, or 10.6% of revenue, in the third quarter of fiscal 2015. The Company believes that the decrease in revenues is due to decreased hardware demand and the continued erosion of revenues from service access fees.

Some of the larger markets comprising this region include Argentina, Venezuela and Brazil.

Asia Pacific Revenues

Revenues in Asia Pacific were \$55 million, or 10.0% of revenue, in the third quarter of fiscal 2016, reflecting a decrease of \$75 million compared to \$130 million, or 16.4% of revenue, in the third quarter of fiscal 2015. The Company believes that the decrease in revenues is due to decreased hardware demand and the continued erosion of revenues from service access fees, partially offset by Classic, Passport SE and PRIV sales.

Some of the larger markets comprising this region include Indonesia, Hong Kong and India.

***Gross Margin***

Gross margin decreased by \$174 million to \$236 million, or 43.1% of revenue, in the third quarter of fiscal 2016, compared to \$410 million, or 51.7% of revenue, in the third quarter of fiscal 2015. Excluding the relevant Q3 Fiscal 2016 Non-GAAP Adjustments and Q3 Fiscal 2015 Non-GAAP Adjustments, gross margin decreased by \$160 million to \$250 million, or 44.9% of revenue, compared to \$410 million, or 51.7% of revenue, in the third quarter of fiscal 2015.

The \$160 million decrease in gross margin was primarily attributable to a decrease in the number of devices for which revenue was recognized due to decreased hardware demand, as well as a reduction in service access fees revenue compared to the third quarter of fiscal 2015. The decrease was partially offset by an increase in software and services revenue, as well as an increase in the average selling prices of certain devices recognized, as previously described. Generally, service access fees and software and services revenues earn higher gross margins than sales of handheld devices and hardware revenues have lower gross margins than the Company's overall gross margin. In the fourth quarter of fiscal 2016, the Company expects non-GAAP gross margin of approximately 40% and expects gross margin on hardware to increase.

**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

**Operating Expenses**

The table below presents a comparison of research and development, selling, marketing and administration, and amortization expense for the quarter ended November 28, 2015, compared to the quarter ended August 29, 2015 and the quarter ended November 29, 2014. The Company believes it is meaningful to also provide a comparison between the third quarter of fiscal 2016 and the second quarter of fiscal 2016 given that the Company's quarterly operating results vary substantially.

	For the Three Months Ended (in millions)					
	November 28, 2015		August 29, 2015		November 29, 2014	
	\$	% of Revenue	\$	% of Revenue	\$	% of Revenue
<b>Revenue</b>	\$ 548		\$ 490		\$ 793	
<b>Operating expenses</b>						
Research and development <sup>(1)(2)(3)</sup>	\$ 100	18.2 %	\$ 122	24.9 %	\$ 154	19.4%
Selling, marketing and administration <sup>(1)(2)(3)</sup>	177	32.3 %	191	39.0 %	171	21.6%
Amortization	68	12.4 %	67	13.7 %	74	9.3%
Debentures fair value adjustment <sup>(1)(3)</sup>	(5)	(0.9)%	(228)	(46.5)%	150	18.9%
<b>Total</b>	<b>\$ 340</b>	<b>62.0 %</b>	<b>\$ 152</b>	<b>31.0 %</b>	<b>\$ 549</b>	<b>69.2%</b>

- (1) See "Non-GAAP Financial Measures" for the impact of the Q3 Fiscal 2016 Non-GAAP Adjustments on operating expenditures in fiscal 2016.
- (2) See "Non-GAAP Financial Measures" for the impact of the Q3 Fiscal 2015 Non-GAAP Adjustments on operating expenditures in fiscal 2015.
- (3) In the second quarter of fiscal 2016, the Company recorded non-cash income associated with a change in the fair value of the Debentures of approximately \$228 million, RAP charges of approximately \$14 million and \$51 million in research and development and selling, marketing and administration expenses, respectively, CORE program charges of approximately \$6 million in selling, marketing and administration expenses, stock compensation expense of approximately \$4 million and \$9 million in research and development and selling, marketing and administration expenses, respectively (collectively, the "Q2 Fiscal 2016 Non-GAAP Adjustments").

Operating expenses increased by \$188 million, or 123.7%, to \$340 million, or 62.0% of revenue, in the third quarter of fiscal 2016, compared to \$152 million, or 31.0% of revenue, in the second quarter of fiscal 2016. Excluding the impact of the relevant Q3 Fiscal 2016 Non-GAAP Adjustments and Q2 Fiscal 2016 Non-GAAP Adjustments, operating expenses decreased by \$5 million, or 1.8%. The decrease was primarily attributable to decreases in salaries and benefits, which were partially offset by additional operating expenses associated with Good and AtHoc.

Operating expenses decreased by \$209 million, or 38.1%, to \$340 million or 62.0% of revenue in the third quarter of fiscal 2016, compared to approximately \$549 million or 69.2% of revenue in the third quarter of fiscal 2015. Excluding the impact of the relevant Q3 Fiscal 2016 Non-GAAP Adjustments and Q3 Fiscal 2015 Non-GAAP Adjustments, operating expenses decreased by \$88 million, or 23.9%. This decrease was primarily attributable to decreases in salaries and benefits, marketing, advertising, and maintenance costs, which were partially offset by additional operating expenses associated with Good and AtHoc.

**Research and Development Expenses**

Research and development expenses consist primarily of salaries and benefits for technical personnel, new product development costs, travel, office and building, infrastructure costs and other employee costs.

Research and development expenses decreased by \$54 million, or 35.1%, to \$100 million in the third quarter of fiscal 2016, compared to \$154 million in the third quarter of fiscal 2015. Excluding the impact of the relevant Q3 Fiscal 2016 Non-GAAP Adjustments and Q3 Fiscal 2015 Non-GAAP Adjustments, research and development expenses decreased by \$52 million, or 35.6%. The decrease was primarily attributable to decreases in salaries and benefits, maintenance and facilities costs.

**Selling, Marketing and Administration Expenses**

Selling, marketing and administration expenses consist primarily of marketing, advertising and promotion, salaries and benefits, external advisory fees, information technology costs, office and related staffing infrastructure costs and travel expenses.

**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

Selling, marketing and administration expenses increased by \$6 million, or 3.5%, to \$177 million in the third quarter of fiscal 2016 compared to \$171 million in the third quarter of fiscal 2015. Excluding the impact of the relevant Q3 Fiscal 2016 Non-GAAP Adjustments and Q3 Fiscal 2015 Non-GAAP Adjustments, selling, marketing and administration expenses decreased by \$22 million, or 13.9%. The decrease was primarily attributable to the decreases in marketing and advertising expenses as compared to the third quarter of fiscal 2015, partially offset by the recovery of bad debt and gains on cash flow hedges for which hedge accounting was not applied which were present in the third quarter of fiscal 2015.

*Amortization Expense*

The table below presents a comparison of amortization expense relating to property, plant and equipment and intangible assets recorded as amortization or cost of sales for the third quarter of fiscal 2016 compared to the third quarter of fiscal 2015. Intangible assets are comprised of patents, licenses and acquired technology.

	For the Three Months Ended (in millions)					
	Included in Amortization			Included in Cost of sales		
	November 28, 2015	November 29, 2014	Change	November 28, 2015	November 29, 2014	Change
Property, plant and equipment	\$ 16	\$ 27	\$ (11)	\$ 13	\$ 14	\$ (1)
Intangible assets	52	47	5	81	82	(1)
<b>Total</b>	<b>\$ 68</b>	<b>\$ 74</b>	<b>\$ (6)</b>	<b>\$ 94</b>	<b>\$ 96</b>	<b>\$ (2)</b>

Amortization

Amortization expense relating to certain property, plant and equipment and intangible assets decreased by \$6 million to \$68 million for the third quarter of fiscal 2016, compared to \$74 million for the third quarter of fiscal 2015. The decrease in amortization expense reflects the lower cost base of assets as a result of the divestiture of the majority of the Company's real estate holdings, partially offset by an increase in amortization expenses from the acquisition of Good and AtHoc in the third quarter of fiscal 2016.

Cost of sales

Amortization expense relating to certain property, plant and equipment and intangible assets employed in the Company's manufacturing operations and BlackBerry service operations decreased by \$2 million to \$94 million for the third quarter of fiscal 2016, compared to \$96 million for the third quarter of fiscal 2015. This decrease primarily reflects the lower cost base of assets as a result of asset sales in fiscal 2015.

**Investment Loss**

Investment loss decreased by \$5 million to \$16 million in the third quarter of fiscal 2016 from \$21 million in the third quarter of fiscal 2015. The decrease in investment loss is primarily attributable to the Company's share of losses accounted for under the equity method in the prior year. See "Financial Condition - Liquidity and Capital Resources" below.

**Income Taxes**

For the third quarter of fiscal 2016, the Company's net effective income tax recovery rate was approximately 26%, compared to approximately 8% for the same period in the prior fiscal year. The Company's net effective income tax rate reflects the fact that the Company has a significant valuation allowance against its deferred tax assets, and in particular, the gain from the change in fair value of the Debentures, amongst other items, was offset by a corresponding adjustment of the valuation allowance. During the third quarter of fiscal 2016, in connection with the Company's acquisitions in the quarter, deferred tax liabilities were established, primarily related to the acquired identifiable intangible assets. These deferred tax liabilities exceeded the acquired deferred tax assets, thus allowing the Company to realize a tax benefit of \$25 million by releasing the valuation allowance associated with the Company's overall deferred tax assets. The Company's net effective income tax rate also reflects the geographic mix of earnings in jurisdictions with different income tax rates.

**Net Income (Loss)**

The Company's net loss for the third quarter of fiscal 2016 was \$89 million, reflecting a decrease in net loss of \$59 million compared to a net loss of \$148 million in the third quarter of fiscal 2015. Excluding the impact of the relevant Q3 Fiscal 2016 Non-GAAP Adjustments and Q3 Fiscal 2015 Non-GAAP Adjustments, the Company's net loss was \$15 million compared to



**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

net income of \$32 million in the third quarter of fiscal 2015, reflecting an increase in net loss of \$47 million due to a reduction in gross margin, partially offset by the decrease in operating expenses as discussed above.

For the third quarter of fiscal 2016, basic and diluted loss per share was \$0.17, compared to \$0.28 basic and diluted loss per share for the same period in the prior fiscal year. Excluding the impact of the relevant Q3 Fiscal 2016 Non-GAAP Adjustments and Q3 Fiscal 2015 Non-GAAP Adjustments, the basic and diluted loss per share was \$0.03 compared to basic and diluted earnings per share of \$0.01.

The Company expects to meet or exceed the consensus estimate of analysts of a non-GAAP loss of \$0.11 per share in the fourth quarter of fiscal 2016.

***Common Shares Outstanding***

On December 15, 2015, there were 526 million common shares, options to purchase 2 million common shares, 28 million restricted share units and 0.4 million deferred share units outstanding. In addition, 125 million common shares are issuable upon conversion in full of the Debentures.

The Company has not paid any cash dividends during the last three fiscal years.

**Results of Operations - Nine months ended November 28, 2015 compared to nine months ended November 29, 2014**

The following table sets forth certain unaudited consolidated statements of operations data, which is expressed in millions of dollars, for the periods indicated, except for share and per share amounts:

	For the Nine Months Ended					
	November 28, 2015		November 29, 2014		Change	
Revenue	\$ 1,696	100%	\$ 2,675	100%	\$ (979)	
Gross margin <sup>(1)(2)</sup>	731	43%	1,286	48%	(555)	
Operating expenses <sup>(1)(2)</sup>	713	42%	1,603	60%	(890)	
Loss before income taxes	(26)	(2%)	(384)	(14%)	358	
Recovery of income taxes	(56)	(3%)	(52)	(2%)	(4)	
Net income (loss)	<u>\$ 30</u>	<u>2%</u>	<u>\$ (332)</u>	<u>(12%)</u>	<u>\$ 362</u>	
<b>Loss per share - reported</b>						
Basic	<u>\$ 0.06</u>		<u>\$ (0.63)</u>		<u>\$ 0.69</u>	
Diluted	<u>\$ (0.46)</u>		<u>\$ (0.63)</u>		<u>\$ 0.17</u>	
<b>Weighted-average number of shares outstanding (000's)</b>						
Basic	526,879		527,350			
Diluted	651,879		527,350			

(1) See "Non-GAAP Financial Measures" for the impact of the "Fiscal 2016 Non-GAAP Adjustments" on gross margin and operating expenses in fiscal 2016.

(2) See "Non-GAAP Financial Measures" for the impact of the "Fiscal 2015 Non-GAAP Adjustments" on gross margin and operating expenses in fiscal 2015.

**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

**Revenue**

Revenue for the first nine months of fiscal 2016 was approximately \$1.7 billion, a decrease of approximately \$979 million, or 36.6%, from approximately \$2.7 billion in the first nine months of fiscal 2015.

A comparative breakdown of the significant revenue streams is set forth in the following table:

	For the Nine Months Ended (in millions)					
	November 28, 2015		November 29, 2014		Change	
BlackBerry handheld devices recognized	2.6		5.7		(3.1)	(54.4%)
<b>Revenue</b>						
Software and services	\$ 364	21.4%	\$ 174	6.5%	\$ 190	109.2%
Hardware	678	40.0%	1,157	43.3%	(479)	(41.4%)
Service access fees	636	37.5%	1,304	48.7%	(668)	(51.2%)
Other	18	1.1%	40	1.5%	(22)	(55.0%)
	<u>\$ 1,696</u>	<u>100.0%</u>	<u>\$ 2,675</u>	<u>100.0%</u>	<u>\$ (979)</u>	<u>(36.6%)</u>

**Revenue by Category**

**Software and Services Revenue**

Software and services revenue, which includes fees from licensed BES software, client access licenses, maintenance and upgrades, software licensing revenues, technology licensing revenues, and technical support revenues, increased by \$190 million, or 109.2%, to \$364 million, or 21.4% of revenue, in the first nine months of fiscal 2016, compared to \$174 million, or 6.5% of revenue, in the first nine months of fiscal 2015. The increase was primarily attributable to an increase in revenues from technology and software licensing, as well as revenue from Secusmart, Good, AtHoc, and WatchDox, partially offset by decreases in revenues from technical support.

**Hardware Revenue**

Hardware revenue was \$678 million, or 40.0% of revenue, in the first nine months of fiscal 2016 compared to approximately \$1.2 billion, or 43.3% of revenue, in the first nine months of fiscal 2015, representing a decrease of approximately \$479 million or 41.4%. The Company recognized revenue related to approximately 2.6 million BlackBerry handheld devices in the first nine months of fiscal 2016, compared to approximately 5.7 million BlackBerry handheld devices recognized in the first nine months of fiscal 2015. The Company believes that the significant decrease in hardware revenue over the prior fiscal year was primarily attributable to decreased hardware demand, which was partially offset by an increase in the average selling prices with the introduction of new devices, including the PRIV, Passport SE, Classic and Leap.

During the first nine months of fiscal 2016, approximately 3.3 million BlackBerry smartphones were sold through to end customers, which included shipments made and recognized prior to fiscal 2016 and which reduced the Company's inventory in the channel. The number of BlackBerry smartphones that were sold through to end customers was 6.9 million in the first nine months of fiscal 2015.

**Service Access Fees Revenue**

Service access fees revenue decreased by \$668 million, or 51.2%, to \$636 million and comprised 37.5% of revenue in the first nine months of fiscal 2016 compared to approximately \$1.3 billion, or 48.7% of revenue, in the first nine months of fiscal 2015. The decrease in service access fees revenue, which is generated from users of BlackBerry 7 and prior BlackBerry operating systems, is primarily attributable to a lower number of BlackBerry users and lower revenue from those users (particularly as those users upgrade to BlackBerry devices that do not generate service access fees or to a competitor's device), as well as a continued shift in the mix of the Company's customers from higher-tiered unlimited plans to prepaid and lower-tiered plans, and pricing reduction programs implemented by the Company to maintain its customer base as compared to the first nine months of fiscal 2015.

**Other Revenue**

Other revenue decreased by \$22 million, or 55.0%, to \$18 million, or 1.1% of revenue, in the first nine months of fiscal 2016 compared to \$40 million or 1.5% of revenue in the first nine months of fiscal 2015. The majority of the decrease was

**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

attributable to non-warranty repair and accessories revenue.

**Gross Margin**

Gross margin decreased by \$555 million, or 43.2%, to \$731 million, or 43.1% of revenue, in the first nine months of fiscal 2016, compared to \$1.3 billion, or 48.1% of revenue, in the same period of the previous fiscal year. Excluding the relevant Fiscal 2016 Non-GAAP Adjustments and Fiscal 2015 Non-GAAP Adjustments, gross margin decreased by \$527 million to \$782 million, or 45.9% of revenue.

The \$527 million decrease in gross margin was primarily due to a decrease in the number of devices for which revenue was recognized due to decreased hardware demand, as noted above, as well as a decrease in the average selling prices of certain legacy devices recognized as a result of pricing reductions implemented in order to drive sell-through, compared to the first nine months of fiscal 2015. The decrease was also attributable to a decrease in service access fees revenues. The decrease was partially offset by an increase in software and services revenues, as well as an increase in the average selling prices with the introduction of new devices, as previously described. Generally, service access fees and software and services revenues earn higher gross margins than sales of handheld devices and hardware revenues have lower gross margins than the Company's overall gross margin.

**Operating Expenses**

The table below presents a comparison of research and development, selling, marketing and administration, and amortization expenses for the nine months ended November 28, 2015, compared to the nine months ended November 29, 2014.

	For the Nine Months Ended (in millions)					
	November 28, 2015		November 29, 2014		Change	
	\$	% of Revenue	\$	% of Revenue	\$	% of Change
<b>Revenue</b>	\$ 1,696		\$ 2,675		\$ (979)	(36.6)%
<b>Operating expenses</b>						
Research and development <sup>(1)(2)</sup>	\$ 361	21.3 %	\$ 577	21.6%	\$ (216)	(37.4)%
Selling, marketing and administration <sup>(1)(2)</sup>	542	32.0 %	766	28.6%	(224)	(29.2)%
Amortization	200	11.8 %	230	8.6%	(30)	(13.0)%
Debentures fair value adjustment <sup>(1)</sup>	(390)	(23.0)%	30	1.1%	(420)	(1,400.0)%
<b>Total</b>	<u>\$ 713</u>	<u>42.1 %</u>	<u>\$ 1,603</u>	<u>59.9%</u>	<u>\$ (890)</u>	<u>(55.5)%</u>

(1) See "Non-GAAP Financial Measures" for the impact of the Fiscal 2016 Non-GAAP Adjustments on operating expenditures in fiscal 2016.

(2) See "Non-GAAP Financial Measures" for the impact of the Fiscal 2015 Non-GAAP Adjustments on operating expenditures in fiscal 2015.

*Research and Development Expenses*

Research and development expenses decreased by \$216 million to \$361 million, or 21.3% of revenue, in the first nine months of fiscal 2016, compared to \$577 million, or 21.6% of revenue, in the first nine months of fiscal 2015. Excluding the impact of the relevant Fiscal 2016 Non-GAAP Adjustments and Fiscal 2015 Non-GAAP Adjustments, research and development expenses decreased by \$184 million, or 36.7%. The decrease is primarily attributable to reduced salaries and benefits as a result of a reduction in headcount related to the RAP and CORE program and reductions in maintenance and facilities costs compared to the first nine months of fiscal 2015.

*Selling, Marketing and Administration Expenses*

Selling, marketing and administration expenses decreased by \$224 million to \$542 million for the first nine months of fiscal 2016 compared to approximately \$766 million for the comparable period in fiscal 2015. As a percentage of revenue, selling, marketing and administration expenses increased to 32.0% in the first nine months of fiscal 2016 as compared to 28.6% in the first nine months of fiscal 2015. Excluding the impact of the relevant Fiscal 2016 Non-GAAP Adjustments and Fiscal 2015 Non-GAAP Adjustments, selling marketing and administration expenses decreased by \$164 million, or 29.1%. The decrease is attributable to lower salaries and benefits as a result of reductions in headcount, a reduction in marketing and advertising costs, and a reduction in maintenance and facilities costs compared to the first nine months of fiscal 2015.

**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

*Amortization Expense*

The table below presents a comparison of amortization expense relating to property, plant and equipment and intangible assets recorded as amortization or cost of sales for the nine months ended November 28, 2015, compared to the nine months ended November 29, 2014. Intangible assets are comprised of patents, licenses and acquired technology.

	For the Nine Months Ended (in millions)					
	Included in Amortization			Included in Cost of sales		
	November 28, 2015	November 29, 2014	Change	November 28, 2015	November 29, 2014	Change
Property, plant and equipment	\$ 58	\$ 88	\$ (30)	\$ 39	\$ 57	\$ (18)
Intangible assets	142	142	—	250	245	5
<b>Total</b>	<b>\$ 200</b>	<b>\$ 230</b>	<b>\$ (30)</b>	<b>\$ 289</b>	<b>\$ 302</b>	<b>\$ (13)</b>

Amortization

Amortization expense relating to certain property, plant and equipment and certain intangible assets decreased by \$30 million to \$200 million in the first nine months of fiscal 2016 compared to \$230 million for the comparable period in fiscal 2015. The decrease in amortization expense reflects the lower cost base of assets as a result of the divestiture of the majority of the Company's real estate holdings and additional asset sales in fiscal 2015.

Cost of sales

Amortization expense relating to certain property, plant and equipment and certain intangible assets employed in the Company's manufacturing operations and BlackBerry service operations decreased by \$13 million to \$289 million in the first nine months of fiscal 2016 compared to \$302 million for the comparable period in fiscal 2015. This decrease primarily reflects the lower cost base of assets as a result of asset sales in fiscal 2015, partially offset by certain intangible asset and property, plant and equipment additions in the first nine months of fiscal 2016.

**Investment Loss**

Investment loss decreased by \$23 million to \$44 million in the first nine months of fiscal 2016, from \$67 million in the comparable period of fiscal 2015. The decrease primarily reflects the Company's share of losses accounted for under the equity method in the prior year, investment income recognized on distributions from its equity-based investments, and higher average cash and investment balances and yields. See "Financial Condition - Liquidity and Capital Resources".

**Income Taxes**

For the first nine months of fiscal 2016, the Company's net effective income tax recovery rate was approximately 215%, compared to approximately 14% for the same period in the prior fiscal year. The Company's net effective income tax rate reflects the fact that the Company has a significant valuation allowance against its deferred tax assets, and in particular, the gain from the change in fair value of the Debentures, amongst other items, was offset by a corresponding adjustment of the valuation allowance. During the second quarter of fiscal 2016, the Company made the determination that the cumulative undistributed earnings for certain foreign subsidiaries will be indefinitely reinvested, and as a result, the withholding tax accrual of \$33 million recorded in respect of these subsidiaries was reversed. During the third quarter of fiscal 2016, in connection with the Company's acquisitions in the quarter, deferred tax liabilities were established primarily related to the acquired identifiable intangible assets. These deferred tax liabilities exceeded the acquired deferred tax assets thus allowing the Company to realize a tax benefit of \$25 million by releasing the valuation allowance associated with the Company's overall deferred tax assets. The Company's net effective income tax rate also reflects the geographic mix of earnings in jurisdictions with different income tax rates.

**Net Income**

The Company's net income for the first nine months of fiscal 2016 was \$30 million or \$0.06 basic earnings per share and \$0.46 diluted loss per share on a GAAP basis, reflecting an increase in net income of \$362 million compared to net loss of approximately \$332 million, or \$0.63 basic and diluted loss per share in the first nine months of fiscal 2015. Excluding the impact of the relevant Fiscal 2016 Non-GAAP Adjustments and Fiscal 2015 Non-GAAP Adjustments, the Company's net loss for the first nine months of fiscal 2016 was \$85 million compared to a net income of \$1 million for the first nine months of fiscal 2015, reflecting an increase in net loss of \$86 million due to a reduction in the Company's gross margin, which was partially offset by decreases in operating expenditures.

**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

Basic earnings per share was \$0.06 and diluted loss per share was \$0.46 in the first nine months of fiscal 2016, an increase in earnings per share of 109.5% and a decrease in loss per share of 27.0%, respectively, compared to basic and diluted loss per share of \$0.63 in the first nine months of fiscal 2015.

The weighted average number of shares outstanding was approximately 527 million common shares for basic earnings per share and approximately 652 million common shares for diluted loss per share for the nine months ended November 28, 2015, and approximately 527 million common shares for basic and diluted loss per share for the nine months ended November 29, 2014.

**Selected Quarterly Financial Data**

The following table sets forth the Company's unaudited quarterly consolidated results of operations data for each of the eight most recent quarters, including the quarter ended November 28, 2015. The information in the table below has been derived from the Company's unaudited interim consolidated financial statements that, in management's opinion, have been prepared on a basis consistent with the audited consolidated financial statements of the Company and include all adjustments necessary for a fair presentation of information when read in conjunction with the audited consolidated financial statements of the Company. The Company's quarterly operating results have varied substantially in the past and may vary substantially in the future. Accordingly, the information below is not necessarily indicative of results for any future quarter.

(in millions, except per share data)

	Fiscal Year 2016			Fiscal Year 2015			Fiscal Year 2014	
	Third Quarter	Second Quarter	First Quarter	Fourth Quarter	Third Quarter	Second Quarter	First Quarter	Fourth Quarter
Revenue	\$ 548	\$ 490	\$ 658	\$ 660	\$ 793	\$ 916	\$ 966	\$ 976
Gross margin	236	185	310	318	410	425	451	553
Operating expenses	340	152	221	424	549	623	431	1,090
Income (loss) before income taxes	(120)	21	73	(1)	(160)	(218)	(6)	(557)
Provision for (recovery of) income taxes	(31)	(30)	5	(29)	(12)	(11)	(29)	(134)
Net income (loss)	\$ (89)	\$ 51	\$ 68	\$ 28	\$ (148)	\$ (207)	\$ 23	\$ (423)
<b>Earnings (loss) per share</b>								
Basic earnings (loss) per share	\$ (0.17)	\$ 0.10	\$ 0.13	\$ 0.05	\$ (0.28)	\$ (0.39)	\$ 0.04	\$ (0.80)
Diluted earnings (loss) per share	\$ (0.17)	\$ (0.24)	\$ (0.10)	\$ 0.05	\$ (0.28)	\$ (0.39)	\$ (0.37)	\$ (0.80)

**Financial Condition**

**Liquidity and Capital Resources**

Cash, cash equivalents, and investments decreased by \$560 million to approximately \$2.7 billion as at November 28, 2015 from approximately \$3.3 billion as at February 28, 2015, primarily as a result of the Good, AtHoc and WatchDox acquisitions and cash used in the Repurchase Program, partially offset by receipt of most of the Company's fiscal 2015 Canadian income tax refund. The majority of the Company's cash, cash equivalents, and investments are denominated in U.S. dollars as at November 28, 2015.

A comparative summary of cash, cash equivalents, and investments is set out below:

	As at (in millions)		
	November 28, 2015	February 28, 2015	Change
Cash and cash equivalents	\$ 1,123	\$ 1,233	\$ (110)
Restricted cash	58	59	(1)
Short-term investments	1,175	1,658	(483)
Long-term investments	350	316	34
Cash, cash equivalents, and investments	\$ 2,706	\$ 3,266	\$ (560)

**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

The table below summarizes the current assets, current liabilities, and working capital of the Company as at November 28, 2015 and February 28, 2015:

	As at (in millions)		
	November 28, 2015	February 28, 2015	Change
Current assets	\$ 3,012	\$ 4,167	\$ (1,155)
Current liabilities	1,101	1,372	(271)
Working capital	<u>\$ 1,911</u>	<u>\$ 2,795</u>	<u>\$ (884)</u>

*Current Assets*

The decrease in current assets of \$1.2 billion at the end of the third quarter of fiscal 2016 from the end of the fourth quarter of fiscal 2015 was primarily due to decreases in accounts receivable of \$123 million, income taxes receivable of \$160 million, other current assets of \$241 million, and short-term investments of \$483 million, which was partially offset by an increase in inventories of \$22 million.

At November 28, 2015, accounts receivable was \$380 million, a decrease of \$123 million from February 28, 2015. The decrease reflects the lower revenues recognized in the third quarter of fiscal 2016 as well as a decrease in days sales outstanding to approximately 63 days in the third quarter of fiscal 2016 from approximately 69 days at the end of the fourth quarter of fiscal 2015.

At November 28, 2015, income taxes receivable was \$9 million, a decrease of \$160 million from February 28, 2015. The decrease in income taxes receivable was due to the receipt of most of the Company's 2015 Canadian income tax refund of \$159 million, partially offset by the current income tax provision recorded.

At November 28, 2015, other current assets was \$134 million, a decrease of \$241 million from February 28, 2015. The decrease in other current assets was due to the recognition of previously deferred cost of goods sold, upon recognition of the related deferred revenue.

At November 28, 2015, inventories increased by \$22 million to \$144 million compared to \$122 million as at February 28, 2015, due to increases in raw materials and finished goods, offset by a decrease in work in process.

*Current Liabilities*

The decrease in current liabilities of \$271 million at the end of the third quarter of fiscal 2016 from the end of the fourth quarter of fiscal 2015 was primarily due to decreases in accrued liabilities and deferred revenue. As at November 28, 2015, accrued liabilities were \$402 million, reflecting a decrease of \$265 million from February 28, 2015, which was primarily attributable to decreases in vendor liabilities, warranty liabilities, and accrued incentive payments compared to the fourth quarter of fiscal 2015. Accounts payable were \$269 million as at November 28, 2015, reflecting an increase of \$34 million from February 28, 2015, which was primarily attributable to amounts owing for the manufacturing of devices. Deferred revenue was \$430 million, which reflects a decrease of \$40 million compared to February 28, 2015 due to an increase in the volume of transactions that met the criteria for recognition of revenue as at November 28, 2015.

Cash flows for the nine months ended November 28, 2015 compared to the nine months ended November 29, 2014 were as follows:

	For the Nine Months Ended (in millions)		
	November 28, 2015	November 29, 2014	Change
Net cash flows provided by (used in):			
Operating activities	\$ 257	\$ 603	\$ (346)
Investing activities	(308)	(619)	311
Financing activities	(50)	(59)	9
Effect of foreign exchange on cash and cash equivalents	(9)	(6)	(3)
Net decrease in cash and cash equivalents	<u>\$ (110)</u>	<u>\$ (81)</u>	<u>\$ (29)</u>

**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

*Operating Activities*

The decrease in net cash flows provided by operating activities of \$346 million primarily reflects the Company's lower earnings before amortization as a result of the decline in revenue discussed above and lower net changes in working capital.

*Investing Activities*

During the nine months ended November 28, 2015, cash flows used in investing activities were \$308 million and included cash flows provided by transactions involving the acquisitions of short-term and long-term investments, net of the proceeds on sale or maturity in the amount of \$449 million, intangible asset additions of \$43 million, acquisitions of property, plant and equipment of \$25 million, and business acquisitions, net of cash acquired of \$689 million. For the same period in the prior fiscal year, cash flows used in investing activities were \$619 million and included intangible asset additions of \$388 million, property, plant and equipment additions of \$71 million, business acquisitions, net of cash acquired of \$40 million, and acquisitions of short-term and long-term investments, net of the proceeds on sale or maturity in the amount of \$468 million, partially offset by proceeds on sale of property, plant and equipment of \$348 million.

*Financing Activities*

The decrease in cash flows used in financing activities was \$9 million for the first nine months of fiscal 2016 and was primarily attributable to the restricted cash used to collateralize letters of credit during the same period in the prior fiscal year, offset by cash used in the Repurchase Program.

***Aggregate Contractual Obligations***

Purchase obligations and commitments amounted to approximately \$1.1 billion as at November 28, 2015, including interest payments of \$371 million on the Debentures, purchase orders with contract manufacturers in the amount of \$298 million, and operating lease obligations of \$220 million. The Company also has commitments on account of capital expenditures of approximately \$4 million included in this total, primarily for manufacturing and information technology, including service operations. The remaining balance consists of purchase orders or contracts with suppliers of raw materials, as well as other goods and services utilized in the operations of the Company, including payments on account of licensing agreements. Total purchase obligations and commitments as at November 28, 2015 decreased by \$187 million as compared to the February 28, 2015 balance of approximately \$1.3 billion, which was primarily attributable to a decrease in purchase orders with contract manufacturers.

***Debenture Financing and Other Funding Sources***

Please see Note 9 to the Consolidated Financial Statements for a description of the Debentures.

The Company has \$55 million in collateralized outstanding letters of credit in support of certain leasing arrangements entered into in the ordinary course of business. Please see Note 2 to the Consolidated Financial Statements for further information concerning the Company's restricted cash.

Cash, cash equivalents, and investments were approximately \$2.7 billion as at November 28, 2015. The Company's management remains focused on maintaining appropriate cash balances, efficiently managing working capital balances and managing the liquidity needs of the business. In addition, the Company continues to pursue opportunities to reallocate resources through the RAP and to attain further cost savings in the coming fiscal quarters. Based on its current financial projections, the Company believes its financial resources, together with expected future operating cash generating and operating expense reduction activities and access to other potential financing arrangements, should be sufficient to meet funding requirements for current financial commitments and future operating expenditures not yet committed, and should provide the necessary financial capacity for the foreseeable future. Taking into account expected future business acquisitions and the Repurchase Program, the Company expects to maintain a cash balance of approximately \$2.5 billion for the foreseeable future.

The Company does not have any off-balance sheet arrangements as defined in Item 303(a)(4)(ii) of Regulation S-K under the Securities Exchange Act of 1934, as amended, or under applicable Canadian securities laws.

**Legal Proceedings**

The Company is involved in litigation in the normal course of its business, both as a defendant and as a plaintiff. Management reviews all of the relevant facts for each claim and applies judgment in evaluating the likelihood and, if applicable, the amount of any potential loss. Where a potential loss is considered probable and the amount is reasonably estimable, provisions for loss are made based on management's assessment of the likely outcome. Where a range of loss can be reasonably estimated with no best estimate in the range, the Company records the minimum amount in the range. The Company does not provide for claims for which the outcome is not determinable or claims for which the amount of the loss cannot be reasonably estimated. Any settlements or awards under such claims are provided for when reasonably determinable.

**BlackBerry Limited**  
**Management's Discussion and Analysis of Financial Condition and Results of Operations**

As of November 28, 2015, there are no claims outstanding for which the Company has assessed the potential loss as both probable to result and reasonably estimable, therefore no accrual has been made. Please see Note 14 to the Consolidated Financial Statements for a further discussion of the Company's legal matters.

**Market Risk of Financial Instruments**

The Company is engaged in operating and financing activities that generate risk in three primary areas:

***Foreign Exchange***

The Company is exposed to foreign exchange risk as a result of transactions in currencies other than its functional currency, the U.S. dollar. The majority of the Company's revenues in the third quarter of fiscal 2016 were transacted in U.S. dollars. Portions of the revenues are denominated in Canadian dollars, Euros and British Pounds. Purchases of raw materials were primarily transacted in U.S. dollars. Other expenses, consisting mainly of salaries, certain operating costs and manufacturing overhead are incurred primarily in Canadian dollars, but were also incurred in U.S. dollars, Euros and British Pounds. At November 28, 2015, approximately 10% of cash and cash equivalents, 26% of accounts receivables and 15% of accounts payable were denominated in foreign currencies (February 28, 2015 – 26%, 30% and 13%, respectively). These foreign currencies primarily include the Canadian dollar, Euro and British Pound. As part of its risk management strategy, the Company maintains net monetary asset and/or liability balances in foreign currencies and engages in foreign currency hedging activities using derivative financial instruments, including currency forward contracts and currency options. The Company does not use derivative instruments for speculative purposes. Please see Note 4 to the Consolidated Financial Statements for information concerning the Company's foreign currency hedging activities.

***Interest Rate***

Cash and cash equivalents and investments are invested in certain instruments of varying maturities. Consequently, the Company is exposed to interest rate risk as a result of holding investments of varying maturities. The fair value of investments, as well as the investment income derived from the investment portfolio, will fluctuate with changes in prevailing interest rates. The Company has also issued the Debentures with a fixed interest rate. Consequently, the Company is exposed to interest rate risk as a result of the long term of the Debentures. The fair value of the Debentures will fluctuate with changes in prevailing interest rates. The Company does not currently utilize interest rate derivative instruments to hedge its investment portfolio.

***Credit and Customer Concentration***

The Company has historically been dependent on a number of significant telecommunication carriers and distribution partners and on larger more complex contracts with respect to sales of the majority of its products and services. The Company, in the normal course of business, monitors the financial condition of its customers and reviews the credit history of each new customer. The Company establishes an allowance for doubtful accounts ("AFDA") that corresponds to the specific credit risk of its customers, historical trends and economic circumstances. The AFDA as at November 28, 2015 was \$11 million (February 28, 2015 - \$10 million). The Company also purchases insurance coverage for a portion of its accounts receivable balances. As at November 28, 2015, one customer comprised more than 10% of accounts receivable (February 28, 2015 - none). Additionally, there were no customers that comprised more than 10% of the Company's third quarter of fiscal 2016 revenue or third quarter of fiscal 2015 revenue. During the third quarter of fiscal 2016, the percentage of the Company's receivable balance that was past due decreased by 4.2% compared to the fourth quarter of fiscal 2015. Although the Company actively monitors and attempts to collect on its receivables as they become due, the risk of further delays or challenges in obtaining timely payments from its carrier and distributor partners of receivables exists. The occurrence of such delays or challenges in obtaining timely payments could negatively impact the Company's liquidity.

Market values are determined for each individual security in the investment portfolio. The Company assesses declines in the value of individual investments for impairment to determine whether the decline is other-than-temporary. The Company makes this assessment by considering available evidence including changes in general market conditions, specific industry and individual company data, the length of time and the extent to which the fair value has been less than cost, the financial condition, the near-term prospects of the individual investment and the Company's ability and intent to hold the debt securities to maturity. The Company did not record any other-than-temporary impairment charges for the nine months ended November 28, 2015.

Please see Note 4 to the Consolidated Financial Statements for additional information regarding the Company's credit risk as it pertains to its foreign exchange derivative counterparties.



**Changes in Internal Control Over Financial Reporting**

During the three months ended November 28, 2015, no changes were made to the Company's internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**BlackBerry Limited**  
 Incorporated under the Laws of Ontario  
 (United States dollars, in millions)(unaudited)

**Consolidated Balance Sheets**

	As at	
	November 28, 2015	February 28, 2015
<b>Assets</b>		
<b>Current</b>		
Cash and cash equivalents	\$ 1,123	\$ 1,233
Short-term investments	1,175	1,658
Accounts receivable, net	380	503
Other receivables	45	97
Inventories	144	122
Income taxes receivable	9	169
Other current assets	134	375
Deferred income tax asset	2	10
	<u>3,012</u>	<u>4,167</u>
<b>Long-term investments</b>	350	316
<b>Restricted cash</b>	58	59
<b>Property, plant and equipment, net</b>	449	556
<b>Intangible assets, net</b>	1,413	1,375
<b>Goodwill</b>	607	85
	<u>\$ 5,889</u>	<u>\$ 6,558</u>
<b>Liabilities</b>		
<b>Current</b>		
Accounts payable	\$ 269	\$ 235
Accrued liabilities	402	667
Deferred revenue	430	470
	<u>1,101</u>	<u>1,372</u>
<b>Long-term debt</b>	1,317	1,707
<b>Deferred income tax liability</b>	17	48
	<u>2,435</u>	<u>3,127</u>
<b>Shareholders' Equity</b>		
<b>Capital stock and additional paid-in capital</b>		
Preferred shares: authorized unlimited number of non-voting, cumulative, redeemable and retractable	—	—
Common shares: authorized unlimited number of non-voting, redeemable, retractable Class A common shares and unlimited number of voting common shares		
Issued - 525,700,706 voting common shares (February 28, 2015 - 528,802,322)	2,454	2,444
<b>Retained earnings</b>	1,018	1,010
<b>Accumulated other comprehensive loss</b>	(18)	(23)
	<u>3,454</u>	<u>3,431</u>
	<u>\$ 5,889</u>	<u>\$ 6,558</u>

See notes to consolidated financial statements.

On behalf of the Board:

John S. Chen  
 Director

Barbara Stymiest  
 Director

**BlackBerry Limited**  
(United States dollars, in millions)(unaudited)

**Consolidated Statements of Shareholders' Equity**

	Capital Stock and Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Loss	Total
Balance as at February 28, 2015	\$ 2,444	\$ 1,010	\$ (23)	\$ 3,431
Net income	—	30	—	30
Other comprehensive income	—	—	5	5
Shares issued:				
Stock-based compensation	42	—	—	42
Exercise of stock options	2	—	—	2
Share repurchases	(35)	(22)	—	(57)
Employee share purchase plan	1	—	—	1
<b>Balance as at November 28, 2015</b>	<b>\$ 2,454</b>	<b>\$ 1,018</b>	<b>\$ (18)</b>	<b>\$ 3,454</b>

*See notes to consolidated financial statements.*

**BlackBerry Limited**  
(United States dollars, in millions, except per share data)(unaudited)

**Consolidated Statements of Operations**

	Three Months Ended		Nine Months Ended	
	November 28, 2015	November 29, 2014	November 28, 2015	November 29, 2014
<b>Revenue</b>	\$ 548	\$ 793	\$ 1,696	\$ 2,675
<b>Cost of sales</b>				
Cost of sales	304	365	935	1,358
Inventory write-down	9	24	33	54
Supply commitment charges	(1)	(6)	(3)	(23)
	312	383	965	1,389
<b>Gross margin</b>	236	410	731	1,286
<b>Operating expenses</b>				
Research and development	100	154	361	577
Selling, marketing and administration	177	171	542	766
Amortization	68	74	200	230
Debentures fair value adjustment	(5)	150	(390)	30
	340	549	713	1,603
<b>Operating income (loss)</b>	(104)	(139)	18	(317)
Investment loss, net	(16)	(21)	(44)	(67)
<b>Loss before income taxes</b>	(120)	(160)	(26)	(384)
<b>Recovery of income taxes</b>	(31)	(12)	(56)	(52)
<b>Net income (loss)</b>	\$ (89)	\$ (148)	\$ 30	\$ (332)
<b>Earnings (loss) per share</b>				
Basic	\$ (0.17)	\$ (0.28)	\$ 0.06	\$ (0.63)
Diluted	\$ (0.17)	\$ (0.28)	\$ (0.46)	\$ (0.63)

*See notes to consolidated financial statements.*

**BlackBerry Limited**  
(United States dollars, in millions)(unaudited)

**Consolidated Statements of Comprehensive Income (Loss)**

	Three Months Ended		Nine Months Ended	
	November 28, 2015	November 29, 2014	November 28, 2015	November 29, 2014
<b>Net income (loss)</b>	\$ (89)	\$ (148)	\$ 30	\$ (332)
<b>Other comprehensive income (loss)</b>				
Net change in unrealized losses on available-for-sale investments	(1)	—	(2)	—
Net change in fair value of derivatives designated as cash flow hedges during the period, net of income taxes of nil and income tax recovery of \$2 million for the three and nine months ended (November 29, 2014 - income taxes of nil and income tax recovery of \$2 million)	(1)	(9)	(2)	(6)
Amounts reclassified to net income (loss) during the period for derivatives designated as cash flow hedges, net of income taxes of nil and \$2 million for the three and nine months ended (November 29, 2014 - income taxes of nil and \$1 million)	6	1	22	6
Foreign currency translation adjustment	(4)	—	(13)	—
<b>Other comprehensive income (loss)</b>	<u>—</u>	<u>(8)</u>	<u>5</u>	<u>—</u>
<b>Comprehensive income (loss)</b>	<u>\$ (89)</u>	<u>\$ (156)</u>	<u>\$ 35</u>	<u>\$ (332)</u>

*See notes to consolidated financial statements.*

**BlackBerry Limited**  
(United States dollars, in millions)(unaudited)

**Consolidated Statements of Cash Flows**

	Nine Months Ended	
	November 28, 2015	November 29, 2014
<b>Cash flows from operating activities</b>		
Net income (loss)	\$ 30	\$ (332)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:		
Amortization	489	532
Deferred income taxes	(67)	47
Stock-based compensation	42	36
Loss on disposal of property, plant and equipment	46	126
Debentures fair value adjustment	(390)	30
Other	23	13
Net changes in working capital items:		
Accounts receivable, net	158	351
Other receivables	54	13
Inventories	(22)	142
Income taxes receivable	157	229
Other current assets	222	176
Accounts payable	13	(256)
Accrued liabilities	(281)	(369)
Deferred revenue	(217)	(135)
<b>Net cash provided by operating activities</b>	<b>257</b>	<b>603</b>
<b>Cash flows from investing activities</b>		
Acquisition of long-term investments	(275)	(215)
Proceeds on sale or maturity of long-term investments	141	19
Acquisition of property, plant and equipment	(25)	(71)
Proceeds on sale of property, plant and equipment	—	348
Acquisition of intangible assets	(43)	(388)
Business acquisitions, net of cash acquired	(689)	(40)
Acquisition of short-term investments	(2,091)	(1,973)
Proceeds on sale or maturity of short-term investments	2,674	1,701
<b>Net cash used in investing activities</b>	<b>(308)</b>	<b>(619)</b>
<b>Cash flows from financing activities</b>		
Issuance of common shares	3	6
Common shares repurchased	(57)	—
Transfer from (to) restricted cash	4	(65)
<b>Net cash used in financing activities</b>	<b>(50)</b>	<b>(59)</b>
<b>Effect of foreign exchange loss on cash and cash equivalents</b>	<b>(9)</b>	<b>(6)</b>
<b>Net decrease in cash and cash equivalents during the period</b>	<b>(110)</b>	<b>(81)</b>
<b>Cash and cash equivalents, beginning of period</b>	<b>1,233</b>	<b>1,579</b>
<b>Cash and cash equivalents, end of period</b>	<b>\$ 1,123</b>	<b>\$ 1,498</b>

See notes to consolidated financial statements.

**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND CRITICAL ACCOUNTING ESTIMATES**

**Basis of Presentation and Preparation**

These interim consolidated financial statements have been prepared by management in accordance with United States generally accepted accounting principles (“U.S. GAAP”). They do not include all of the disclosures required by U.S. GAAP for annual financial statements and should be read in conjunction with the audited consolidated financial statements of BlackBerry Limited (the “Company”) for the year ended February 28, 2015 (the “Annual Financial Statements”), which have been prepared in accordance with U.S. GAAP. In the opinion of management, all normal recurring adjustments considered necessary for fair presentation have been included in these interim consolidated financial statements. Operating results for the three and nine months ended November 28, 2015 are not necessarily indicative of the results that may be expected for the 2016 fiscal year.

**Significant Accounting Policies and Critical Accounting Estimates**

There have been no material changes to the Company’s accounting policies or critical accounting estimates from those described in the Annual Financial Statements, except for the additional disclosure relating to the application of its revenue recognition policy and the accounting policy related to foreign currency translation as noted below.

***Revenue Recognition***

The Company recognizes revenue as earned when the following four criteria have been met: (i) when persuasive evidence of an arrangement exists, (ii) the product has been delivered to a customer and title has been transferred or the services have been rendered, (iii) the sales price is fixed or determinable, and (iv) collection is reasonably assured. In addition to this general policy, the following paragraphs describe the specific revenue recognition policies for each of the Company’s major categories of revenue.

**Hardware**

Revenue for hardware products is recognized when the four criteria noted above are met. The determination of when the price is fixed or determinable can affect the timing of revenue recognition, as discussed further below.

The Company records reductions to revenue for estimated commitments related to price protection, rights of return and customer incentive programs. Price protection is accrued as a reduction to revenue provided that (i) the future price reduction can be reliably estimated or based on contractual caps, (ii) the Company has not granted refunds in excess of those caps, and (iii) all other revenue recognition criteria have been met. If refunds cannot be reliably estimated or the contractual cap is no longer valid, revenue is not recognized until reliable estimates can be made or the price protection period lapses. The Company also records reductions to revenue for rights of return based on contractual terms and conditions as it relates to quality defects only and, if the expected product returns can be reasonably and reliably estimated, based on historical experience. Where a right of return cannot be reasonably and reliably estimated, the Company recognizes revenue when the product sells through to an end user or the return period lapses. The estimated cost of customer incentive programs is accrued as a reduction to revenue and is recognized at the later of the date at which the Company has recognized the revenue or the date at which the program is offered. If historical experience cannot support a breakage rate, the maximum rebate amount is accrued and adjusted when the incentive programs end. The Company considers several factors in determining whether it can reliably estimate future refunds or customer incentives such as levels of channel inventory, new competitor introductions, the stage of a product in the product life cycle, and potential cannibalization by future product offerings. If there is a risk of future pricing concessions and a reliable estimate cannot be made at the time of shipment, the Company recognizes the related revenue and costs of goods sold when its products are sold through to an end user.

For shipments where the Company recognizes revenue when the product is sold through to an end user, the Company determines the point at which that happens based upon internally generated reporting indicating when the devices are activated on the Company’s relay infrastructure.

Significant judgment is applied by the Company to determine whether shipments of devices have met the Company’s revenue recognition criteria, as the analysis is dependent on many facts and circumstances. Commencing in fiscal 2016, the Company was able to conclude that the price was fixed or determinable on shipment in certain cases and, therefore, the four criteria for revenue recognition were met upon shipment. As such, sales of the Company’s Android device to wireless carriers in certain regions, sales of the Company’s latest BlackBerry 10 devices to wireless carriers in certain regions, and sales of BlackBerry 7 devices to wireless carriers in certain regions are recognized as revenue at the time of shipment. Other shipments of Android, BlackBerry 10 and BlackBerry 7 devices are recognized as revenue when the devices sell through to end users.

**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

Service Access Fees

Revenue from service access fees is recognized ratably on a monthly basis when the service is provided. In instances where the Company bills the customer prior to performing the service, the pre-billing is recorded as deferred revenue. Service access fees revenue also includes the recognition of previously deferred revenue related to multi-element arrangements for non-software services and software upgrade rights related to BlackBerry 10 devices.

Software and Services

Revenue from term licensed software and value added services is recognized upon delivery or ratably over the license or subscription term. Revenues from perpetual licenses are recognized over the estimated customer life. When an arrangement includes both term and perpetual software licenses, all revenues are recognized ratably over the longer of the service delivery periods applicable to the term and perpetual software licenses. All of the deliverables under these licenses are deemed to have been made in accordance with industry-specific software revenue recognition accounting guidance.

When the fair value of a delivered element has not been established, the Company uses the residual method to recognize revenue if the fair value of undelivered elements is determinable. Revenue from software maintenance, unspecified upgrades and technical support contracts is recognized over the period that such items are delivered or those services are provided.

Revenues from professional services can be part of software license arrangements or sold separately. When professional services are sold as part of software license arrangements, amortization of revenues for the entire transaction does not commence until completion and acceptance of these professional services, as delivery is not considered to have occurred until such time. Revenues from professional services sold separately from software licenses are recognized upon completion of the services.

Revenues from renewals of support and maintenance contracts are recognized ratably over the contract term.

As part of the Company's previously announced business strategy related to technology and patent licensing, the Company is monetizing its patent portfolio.

The Company's outbound patent licensing agreements provide for license fees that may be a single upfront payment or multiple payments representing all or a majority of the licensing revenue that will be payable to the Company. These agreements grant (i) a limited non-exclusive, non-transferable license to certain of the Company's patents, (ii) a covenant not to enforce patent rights against the licensee, and (iii) the release of the licensee from certain claims. Revenue from patent licensing agreements is recorded when the four major criteria of revenue recognition noted above are met. These criteria are generally fulfilled upon mutual signing of the license agreement.

From time to time, the Company may sell patents which are typically non-strategic to the Company's product and patent portfolio. These patent sales are a part of the technology and patent licensing strategy, and therefore represent a component of the Company's major or central operations. Revenue from patent sales is recorded when the four major criteria of revenue recognition noted above are met. These criteria are generally fulfilled upon closing of the patent sale transaction.

***Foreign Currency Translation***

The U.S. dollar is the functional and reporting currency of the Company and substantially all of the Company's subsidiaries.

Foreign currency denominated assets and liabilities of the Company and its U.S. dollar functional currency subsidiaries are translated into U.S. dollars. Accordingly, monetary assets and liabilities are translated using the exchange rates in effect as at the consolidated balance sheets dates, and revenues and expenses are translated at the rates of exchange prevailing when the transactions occurred. Re-measurement adjustments are included in income. Non-monetary assets and liabilities are translated at historical exchange rates.

Foreign currency denominated assets and liabilities of the Company's non-U.S. dollar functional currency subsidiaries are translated into U.S. dollars at the exchange rates in effect on the consolidated balance sheets dates. Revenue and expenses are translated using monthly average exchange rates. Exchange gains or losses arising from translation of foreign currency denominated assets and liabilities are included as a currency translation adjustment within accumulated other comprehensive income (loss) ("AOCI").



**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

**Recently Issued Accounting Pronouncements**

In May 2014, the Financial Accounting Standards Board (“FASB”) issued a new accounting standard on the topic of revenue contracts, which replaces the existing revenue recognition standard. The new standard amends the number of requirements that an entity must consider in recognizing revenue and requires improved disclosures to help readers of financial statements better understand the nature, amount, timing and uncertainty of revenue recognized. For public entities, the new standard is effective for annual reporting periods beginning after December 15, 2017, including interim periods within that reporting period. Early adoption is permitted for annual reporting periods and interim periods therein beginning after December 15, 2016. The Company will adopt this guidance in the first quarter of fiscal 2019 and is currently evaluating the impact that the adoption will have on its results of operations, financial position and disclosures.

In September 2015, the FASB issued a new accounting standard on the topic of business combinations. The amendments in this update require the acquirer who has reported provisional amounts for items in a business combination to recognize adjustments to provisional amounts that are identified during the measurement period, in the reporting period in which the adjustments are determined. The update requires that the acquirer record, in the same period’s financial statements, the effect on earnings of changes in depreciation, amortization, or other income effects, if any, as a result of the change to the provisional amounts, calculated as if the accounting had been completed at the acquisition date. The prior period impact of the adjustment should be either presented separately on the face of the income statement or disclosed in the notes. The guidance is effective for interim and annual periods beginning after December 15, 2015. Early application is permitted and should be applied prospectively. The Company will adopt this guidance in the first quarter of fiscal 2017.

In November 2015, the FASB issued a new accounting standard on the topic of income taxes. The amendments in this update eliminate the current requirement for companies to separate deferred income tax liabilities and assets into current and non-current amounts in a classified statement of financial position. Instead, companies will be required to classify all deferred tax liabilities and assets as non-current. The guidance is effective for interim and annual periods beginning after December 15, 2016. Early adoption is permitted. The Company will adopt this guidance in the first quarter of fiscal 2018 and is currently evaluating the impact the adoption of this guidance will have on its financial position and disclosures.

**2. CASH, CASH EQUIVALENTS AND INVESTMENTS**

The Company defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. When determining the fair value measurements for assets and liabilities required to be recorded at fair value, the Company considers the principal or most advantageous market in which it would transact and considers assumptions that market participants would use in pricing the asset or liability such as inherent risk, non-performance risk and credit risk. The Company applies the following fair value hierarchy, which prioritizes the inputs used in the valuation methodologies in measuring fair value into three levels:

- Level 1 - Unadjusted quoted prices at the measurement date for identical assets or liabilities in active markets.
- Level 2 - Observable inputs other than quoted prices included in Level 1, such as quoted prices for similar assets and liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.
- Level 3 - Significant unobservable inputs which are supported by little or no market activity.

The fair value hierarchy also requires the Company to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value.

**BlackBerry Limited**

**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

The components of cash, cash equivalents and investments by fair value level as at November 28, 2015 were as follows:

	Cost Basis	Unrealized Gains	Unrealized Losses	Other-than-temporary Impairment	Fair Value	Cash and Cash Equivalents	Short-term Investments	Long-term Investments	Restricted Cash
Bank balances	\$ 815	\$ —	\$ —	\$ —	\$ 815	\$ 811	\$ —	\$ —	\$ 4
Other investments	52	—	—	—	52	—	—	52	—
	<u>867</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>867</u>	<u>811</u>	<u>—</u>	<u>52</u>	<u>4</u>
<b>Level 2:</b>									
Term deposits, certificates of deposit, and GICs	120	—	—	—	120	—	66	—	54
Bankers' acceptances/bearer deposit notes	50	—	—	—	50	50	—	—	—
Commercial paper	379	—	—	—	379	87	292	—	—
Non-U.S. promissory notes	185	—	—	—	185	75	110	—	—
U.S. government sponsored enterprise notes	104	—	—	—	104	—	104	—	—
Non-U.S. government sponsored enterprise notes	298	—	—	—	298	—	298	—	—
Non-U.S. treasury bills/notes	255	—	—	—	255	100	155	—	—
U.S. treasury bills/notes	410	—	(1)	—	409	—	150	259	—
	<u>1,801</u>	<u>—</u>	<u>(1)</u>	<u>—</u>	<u>1,800</u>	<u>312</u>	<u>1,175</u>	<u>259</u>	<u>54</u>
<b>Level 3:</b>									
Corporate bonds	2	—	—	—	2	—	—	2	—
Auction rate securities	41	2	—	(6)	37	—	—	37	—
	<u>43</u>	<u>2</u>	<u>—</u>	<u>(6)</u>	<u>39</u>	<u>—</u>	<u>—</u>	<u>39</u>	<u>—</u>
	<u>\$ 2,711</u>	<u>\$ 2</u>	<u>\$ (1)</u>	<u>\$ (6)</u>	<u>\$ 2,706</u>	<u>\$ 1,123</u>	<u>\$ 1,175</u>	<u>\$ 350</u>	<u>\$ 58</u>

**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

The components of cash, cash equivalents and investments by fair value level as at February 28, 2015 were as follows:

	Cost Basis	Unrealized Gains	Unrealized Losses	Other-than-temporary Impairment	Fair Value	Cash and Cash Equivalents	Short-term Investments	Long-term Investments	Restricted Cash
Bank balances	\$ 765	\$ —	\$ —	\$ —	\$ 765	\$ 765	\$ —	\$ —	—
Other investments	66	—	—	—	66	—	—	66	—
	831	—	—	—	831	765	—	66	—
<b>Level 1:</b>									
Money market funds	1	—	—	—	1	1	—	—	—
<b>Level 2:</b>									
Term deposits, certificates of deposit, and GICs	218	1	—	—	219	76	84	—	59
Commercial paper	710	—	—	—	710	240	470	—	—
Non-U.S. promissory notes	100	—	—	—	100	—	100	—	—
Non-U.S. treasury bills/notes	244	—	—	—	244	151	93	—	—
Non-U.S. government sponsored enterprise notes	49	—	—	—	49	—	49	—	—
U.S. government sponsored enterprise notes	149	—	—	—	149	—	149	—	—
U.S. treasury bills/notes	915	—	—	—	915	—	705	210	—
Corporate notes/bonds	8	—	—	—	8	—	8	—	—
	2,393	1	—	—	2,394	467	1,658	210	59
<b>Level 3:</b>									
Corporate bonds	3	—	—	—	3	—	—	3	—
Auction rate securities	41	2	—	(6)	37	—	—	37	—
	44	2	—	(6)	40	—	—	40	—
	<u>\$ 3,269</u>	<u>\$ 3</u>	<u>\$ —</u>	<u>\$ (6)</u>	<u>\$ 3,266</u>	<u>\$ 1,233</u>	<u>\$ 1,658</u>	<u>\$ 316</u>	<u>\$ 59</u>

As at November 28, 2015, the Company's other investments consisted of cost method investments of \$52 million (February 28, 2015 - \$52 million) and equity method investments of nil (February 28, 2015 - \$14 million).

The realized gains on available-for-sale securities for the three and nine months ended November 28, 2015 were nil and \$1 million (three and nine months ended November 29, 2014 - nil).

The Company has restricted cash, consisting of cash and securities pledged as collateral to major banking partners in support of the Company's requirements for letters of credit. These letters of credit support certain leasing arrangements entered into in the ordinary course of business, for terms ranging from one month to eight years. The Company is legally restricted from accessing these funds during the term of the leases for which the letters of credit have been issued; however, the Company can continue to invest the funds and receive investment income thereon.

**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

The contractual maturities of available-for-sale investments as at November 28, 2015 and February 28, 2015 were as follows:

	As at			
	November 28, 2015		February 28, 2015	
	Cost Basis	Fair Value	Cost Basis	Fair Value
Due in one year or less	\$ 1,542	\$ 1,541	\$ 2,124	\$ 2,125
Due in one to five years	261	261	213	213
Due after five years	35	37	94	96
No fixed maturity	—	—	1	1
	<u>\$ 1,838</u>	<u>\$ 1,839</u>	<u>\$ 2,432</u>	<u>\$ 2,435</u>

As at November 28, 2015 and February 28, 2015, the Company had no investments with continuous unrealized losses.

The Company engages in limited securities lending to generate fee income. Collateral which exceeds the market value of the loaned securities is retained by the Company until the underlying security has been returned to the Company. As at November 28, 2015, the Company had no loaned securities (February 28, 2015 - loaned securities with a market value of \$85 million).

In valuing the auction rate securities, the Company used a multi-year investment horizon and considered the underlying risk of the securities and the current market interest rate environment. The Company has the ability and intent to hold these securities until such time that market liquidity returns to normal levels, and does not consider the principal or interest amounts on these securities to be materially at risk. As there is uncertainty as to when market liquidity for auction rate securities will return to normal, the Company has classified the auction rate securities as long-term investments on the consolidated balance sheets as at November 28, 2015 and February 28, 2015.

### 3. FAIR VALUE MEASUREMENTS

For a description of the fair value hierarchy, please see Note 2.

#### Recurring Fair Value Measurements

The carrying amounts of the Company's cash and cash equivalents, accounts receivable, other receivables, accounts payable and accrued liabilities approximate fair value due to their short maturities.

In determining the fair value of investments held (other than those classified as Level 3), the Company primarily relies on an independent third party valuator for the fair valuation of securities. Pricing inputs used by the independent third party valuator are generally received from two primary vendors and are reviewed for completeness and accuracy, within a set tolerance level, on a daily basis by the independent third party valuator. The Company also reviews and understands the inputs used in the valuation process and assesses the pricing of the securities for reasonableness after conducting its own internal collection of quoted prices from brokers. Fair values for all investment categories provided by the independent third party valuator that differ by greater than 0.5% from the fair values determined by the Company, are communicated to the independent third party valuator for consideration of reasonableness. The independent third party valuator considers the information provided by the Company before determining whether a change in the original pricing is warranted.

The Company's investments (other than those classified as Level 3) largely consist of securities issued by major corporate and banking organizations, the provincial and federal governments of Canada, and the United States Department of the Treasury, and are all investment grade.

The following table summarizes the changes in fair value of the Company's Level 3 assets for the three and nine months ended November 28, 2015 and November 29, 2014:

	Three Months Ended		Nine Months Ended	
	November 28, 2015	November 29, 2014	November 28, 2015	November 29, 2014
Balance, beginning of period	\$ 39	\$ 38	\$ 40	\$ 40
Principal repayments	—	—	(1)	(2)
Balance, end of period	<u>\$ 39</u>	<u>\$ 38</u>	<u>\$ 39</u>	<u>\$ 38</u>

**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

The Company recognizes transfers in and out of levels within the fair value hierarchy at the end of the reporting period in which the actual event or change in circumstance occurred. There were no significant transfers in or out of Level 3 assets during the three and nine months ended November 28, 2015 and November 29, 2014.

The Company's Level 3 assets measured on a recurring basis include auction rate securities as well as corporate bonds consisting of securities received in a payment-in-kind distribution from a former structured investment vehicle.

The auction rate securities are valued using a discounted cash flow method incorporating both observable and unobservable inputs. The unobservable inputs utilized in the valuation are the estimated weighted-average life of each security based on its contractual details and expected paydown schedule based upon the underlying collateral, the value of the underlying collateral which would be realized in the event of a waterfall event, an estimate of the likelihood of a waterfall event and an estimate of the likelihood of a permanent auction suspension. Significant changes in these unobservable inputs would result in significantly different fair value measurements. Generally, a change in the assumption used for the probability of a waterfall event is accompanied by a directionally opposite change in the assumption used for the probability of a permanent auction suspension. A waterfall event occurs if the funded reserves of the securities become insufficient to make the interest payments, resulting in the disbursement of the securities' underlying collateral to the security holders.

The corporate bonds are valued using a discounted cash flow method incorporating both observable and unobservable inputs. The unobservable inputs utilized in the valuation are the anticipated future monthly principal and interest payments, an estimated rate of decrease of those payments, the value of the underlying collateral, the number of securities currently in technical default as grouped by the underlying collateral, an estimated average recovery rate of those securities and assumptions surrounding additional defaults. Significant changes in these unobservable inputs would result in significantly different fair value measurements. Generally, a change in the assumption used for the anticipated monthly payments is accompanied by a directionally similar change in the average recovery rate and a directionally opposite change in the yearly decrease in payments and additional defaults assumptions.

The following table presents the significant unobservable inputs used in the fair value measurement of the above Level 3 assets, as well as the impact on the fair value measurement resulting from a significant increase or decrease in each input in isolation:

As at November 28, 2015	Fair Value	Valuation Technique	Unobservable Input	Range (Weighted-average)	Effect of Significant Increase/ (Decrease) in Input on Fair Value
Auction rate securities	\$ 37	Discounted cash flow	Weighted-average life	7 - 18 years (13 years)	(Decrease)/increase
			Collateral value (as a % of fair value)	99% - 144% (115%)	Increase/(decrease)
			Probability of waterfall event	10%	Increase/(decrease)
			Probability of permanent suspension of auction	5%	(Decrease)/increase
Corporate bonds	\$ 2	Discounted cash flow	Anticipated monthly principal and interest payments	\$0.1 million	Increase/(decrease)
			Yearly decrease in payments	10%	(Decrease)/increase
			Collateral value (as a % of fair value)	138%	Increase/(decrease)
			Current securities in technical default, by collateral grouping	0 - 100% (13%)	(Decrease)/increase
			Average recovery rate of securities in technical default	30%	Increase/(decrease)
			Additional defaults assumption	0 - 44% (18%)	(Decrease)/increase

**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

**4. DERIVATIVE FINANCIAL INSTRUMENTS**

The notional amounts and fair values of financial instruments outstanding were as follows:

As at November 28, 2015						
	Balance Sheet Location	Fair Value of Derivatives Designated as Cash Flow Hedges	Fair Value of Derivatives Not Subject to Hedge Accounting	Total Estimated Fair Value	Notional Amount	
<b>Derivative Assets<sup>(1)</sup>:</b>						
Currency forward contracts	Other current assets	\$ —	\$ 9	\$ 9	\$ 306	
<b>Total</b>		<b>\$ —</b>	<b>\$ 9</b>	<b>\$ 9</b>	<b>\$ 306</b>	
<b>Derivative Liabilities<sup>(1)</sup>:</b>						
Currency forward contracts	Accrued liabilities	\$ (5)	\$ (2)	\$ (7)	\$ 145	
Currency option contracts	Accrued liabilities	—	—	—	34	
<b>Total</b>		<b>\$ (5)</b>	<b>\$ (2)</b>	<b>\$ (7)</b>	<b>\$ 179</b>	
Currency option contracts - premiums	Accumulated other comprehensive loss	\$ (1)	\$ —	\$ (1)	\$ —	

<sup>(1)</sup> The fair values of derivative assets and liabilities are measured using Level 2 fair value inputs.

As at February 28, 2015						
	Balance Sheet Location	Fair Value of Derivatives Designated as Cash Flow Hedges	Fair Value of Derivatives Not Designated as Cash Flow Hedges	Fair Value of Derivatives Not Subject to Hedge Accounting	Total Estimated Fair Value	Notional Amount
<b>Derivative Assets<sup>(1)</sup>:</b>						
Currency forward contracts	Other current assets	\$ —	\$ 19	\$ 61	\$ 80	\$ 1,171
Currency option contracts	Other current assets	—	11	—	11	112
<b>Total</b>		<b>\$ —</b>	<b>\$ 30</b>	<b>\$ 61</b>	<b>\$ 91</b>	<b>\$ 1,283</b>
<b>Derivative Liabilities<sup>(1)</sup>:</b>						
Currency forward contracts	Accrued liabilities	\$ (13)	\$ (4)	\$ (4)	\$ (21)	\$ 654
Currency option contracts	Accrued liabilities	(13)	(1)	—	(14)	134
<b>Total</b>		<b>\$ (26)</b>	<b>\$ (5)</b>	<b>\$ (4)</b>	<b>\$ (35)</b>	<b>\$ 788</b>

<sup>(1)</sup> The fair values of derivative assets and liabilities are measured using Level 2 fair value inputs.

**Foreign Exchange**

For a description of the Company's usage of derivatives and related accounting policy for these instruments, see Note 1 to the Annual Financial Statements.

The Company enters into forward and option contracts to hedge exposures relating to anticipated foreign currency transactions. These contracts have been designated as cash flow hedges, with the effective portion of the change in fair value initially recorded in AOCI and subsequently reclassified to income in the period in which the cash flows from the associated hedged transactions affect income. Any ineffective portion of the change in fair value of the cash flow hedge is recognized in current period income. As at November 28, 2015 and November 29, 2014, the outstanding derivatives designated as cash flow hedges were considered to be fully effective. The maturity dates of these instruments range from December 2015 to May 2016. As at November 28, 2015, the net unrealized loss on these forward and option contracts (including option premiums paid) was \$6 million (February 28, 2015 - net unrealized loss of \$26 million). Unrealized gains associated with these contracts were recorded in other current assets and AOCI. Unrealized losses were recorded in

**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

accrued liabilities and AOCI. Option premiums were recorded in AOCI. As at November 28, 2015, the Company estimates that approximately \$6 million of net unrealized losses, including option premiums on these forward and option contracts, will be reclassified into income within the next 12 months.

The following table shows the impact of derivative instruments designated as cash flow hedges on the consolidated statements of operations and the consolidated statements of comprehensive income (loss) for the three and nine months ended November 28, 2015:

	Amount of Gain (Loss) Recognized in OCI on Derivative Instruments (Effective Portion)	Location of Gain (Loss) Reclassified from AOCI into Income (Effective Portion)	Amount of Gain (Loss) Reclassified from AOCI into Income (Effective Portion)	
			Three Months Ended November 28, 2015	Nine Months Ended November 28, 2015
Currency forward contracts	(5)	Selling, marketing and administration	(6)	(14)
Currency option contracts	(1)	Selling, marketing and administration	—	(10)
<b>Total</b>	<b>\$ (6)</b>		<b>\$ (6)</b>	<b>\$ (24)</b>

The following table shows the impact of derivative instruments designated as cash flow hedges on the consolidated statements of operations and the consolidated statements of comprehensive loss for the three and nine months ended November 29, 2014:

	Amount of Gain (Loss) Recognized in OCI on Derivative Instruments (Effective Portion)	Location of Gain (Loss) Reclassified from AOCI into Income (Effective Portion)	Amount of Gain (Loss) Reclassified from AOCI into Income (Effective Portion)	
			Three Months Ended November 29, 2014	Nine Months Ended November 29, 2014
Currency forward contracts	\$ —	Cost of sales	\$ —	\$ (1)
Currency option contracts	(1)	Cost of sales	—	—
Currency forward contracts	(1)	Selling, marketing and administration	(1)	(2)
Currency option contracts	(3)	Selling, marketing and administration	—	—
Currency forward contracts	(2)	Research and development	—	(3)
Currency option contracts	(2)	Research and development	—	(1)
<b>Total</b>	<b>\$ (9)</b>		<b>\$ (1)</b>	<b>\$ (7)</b>

The Company has also occasionally entered into other forward and option contracts hedging anticipated foreign currency transactions which it did not designate as cash flow hedges. Any realized and unrealized gains and losses on these contracts are recognized in income each period. As at November 28, 2015, there were no unrealized gains or losses recorded in respect of these instruments (February 28, 2015 - unrealized gains of \$25 million). Unrealized gains associated with these contracts were recorded in other current assets and selling, marketing and administration expenses. Unrealized losses were recorded in accrued liabilities and selling, marketing and administration expenses.

As part of its currency risk management strategy, the Company may maintain net monetary asset and/or liability balances in foreign currencies. The Company enters into foreign exchange forward contracts to hedge certain monetary assets and liabilities that are exposed to foreign currency risk. The principal currencies hedged include the Canadian dollar, Euro, and British Pound. These contracts are not subject to hedge accounting, and any realized and unrealized gains or losses are recognized in income each period, offsetting the change in the U.S. dollar value of the asset or liability. The maturity dates of these instruments range from November 2015 to May 2016. As at November 28, 2015, there were unrealized gains (net of premiums paid) of \$7 million recorded in respect of these instruments (February 28, 2015 - net unrealized gains of \$57 million). Unrealized gains associated with these contracts were recorded in other current assets and selling, marketing and administration expenses. Unrealized losses were recorded in accrued liabilities and selling, marketing and administration expenses.

**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

The following table shows the impact of all derivative instruments that are not subject to hedge accounting on the consolidated statements of operations for the three and nine months ended November 28, 2015 and November 29, 2014:

	Location of Gain (Loss) Recognized in Income on Derivative Instruments	Amount of Gain (Loss) in Income on Derivative Instruments			
		Three Months Ended		Nine Months Ended	
		November 28, 2015	November 29, 2014	November 28, 2015	November 29, 2014
Currency forward contracts	Selling, marketing and administration	\$ 7	\$ 56	\$ 42	\$ 53
Currency option contracts	Selling, marketing and administration	—	1	(4)	1
<b>Total</b>		<b>\$ 7</b>	<b>\$ 57</b>	<b>\$ 38</b>	<b>\$ 54</b>

Selling, marketing and administration expense for the three and nine months ended November 28, 2015 included \$3 million and \$14 million in losses with respect to foreign exchange, net of balance sheet revaluation (three and nine months ended November 29, 2014 - gains of \$11 million and \$13 million).

***Credit Risk***

The Company is exposed to credit risk on derivative financial instruments arising from the potential for counterparties to default on their contractual obligations. The Company mitigates this risk by limiting counterparties to highly rated financial institutions and by continuously monitoring their creditworthiness. The Company's exposure to credit loss and market risk will vary over time as a function of currency exchange rates. The Company measures its counterparty credit exposure as a percentage of the total fair value of the applicable derivative instruments. Where the net fair value of derivative instruments with any counterparty is negative, the Company deems the credit exposure to that counterparty to be nil. As at November 28, 2015, the maximum credit exposure to a single counterparty, measured as a percentage of the total fair value of derivative instruments with net unrealized gains, was 72% (February 28, 2015 - 47%). As at November 28, 2015, the Company had a total credit risk exposure across all counterparties with outstanding or unsettled foreign exchange derivative instruments of \$6 million on a notional value of \$327 million (February 28, 2015 - \$56 million total credit risk exposure on a notional value of \$2.1 billion).

The Company maintains Credit Support Annexes ("CSAs") with several of its counterparties. These CSAs require that the outstanding net position of all contracts be made whole by the paying or receiving of collateral to or from the counterparties on a daily basis, subject to exposure and transfer thresholds. As at November 28, 2015, the Company had posted \$3 million of collateral to counterparties (February 28, 2015 - \$15 million), which approximated the fair value of those contracts. As with the derivatives recorded in an unrealized loss position, this amount is recorded in accrued liabilities.

The Company is exposed to market risk and credit risk on its investment portfolio. The Company reduces these risks by investing in liquid, investment grade securities and by limiting exposure to any one entity or group of related entities. As at November 28, 2015, the maximum exposure to a single entity was approximately 15% of the total cash, cash equivalents and investments (February 28, 2015 - maximum exposure of approximately 28%), and that entity was the United States Department of the Treasury.

***Interest Rate Risk***

Cash and cash equivalents and investments are invested in certain instruments of varying maturities. Consequently, the Company is exposed to interest rate risk as a result of holding investments of varying maturities. The fair value of investments, as well as the investment income derived from the investment portfolio, will fluctuate with changes in prevailing interest rates. The Company has also issued unsecured convertible debentures due in 2020 (the "Debentures") with a fixed interest rate. Consequently, the Company is exposed to interest rate risk as a result of the long term of the Debentures. The fair value of the Debentures will fluctuate with changes in prevailing interest rates. The Company does not currently utilize interest rate derivative instruments to hedge its investment portfolio.

**5. CONSOLIDATED BALANCE SHEETS DETAILS**

***Accounts receivable, net***

The allowance for doubtful accounts as at November 28, 2015 was \$11 million (February 28, 2015 - \$10 million).

As at November 28, 2015, one customer comprised more than 10% of accounts receivable (February 28, 2015 - none).



**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

***Inventories***

Inventories comprised the following:

	As at	
	November 28, 2015	February 28, 2015
Raw materials	\$ 47	\$ 11
Work in process	34	62
Finished goods	63	49
	<u>\$ 144</u>	<u>\$ 122</u>

For the three and nine months ended November 28, 2015, the Company recorded non-cash, pre-tax charges of \$9 million and \$33 million relating to the write-down of certain inventories and \$1 million and \$3 million recovery in supply commitments, respectively (three and nine months ended November 29, 2014 - \$24 million and \$54 million in inventory write-down and \$6 million and \$23 million recovery in supply commitments, respectively).

***Other current assets***

As at November 28, 2015, other current assets included \$44 million in deferred cost of sales (February 28, 2015 - \$199 million), as well as derivative instruments, among other items, none of which were greater than 5% of the current assets balance.

***Property, plant and equipment, net***

Property, plant and equipment comprised the following:

	As at	
	November 28, 2015	February 28, 2015
<b>Cost</b>		
Land	\$ 26	\$ 26
Buildings, leasehold improvements and other	402	423
BlackBerry operations and other information technology	1,202	1,236
Manufacturing equipment, research and development equipment and tooling	163	211
Furniture and fixtures	18	20
	<u>1,811</u>	<u>1,916</u>
Accumulated amortization	1,362	1,360
Net book value	<u>\$ 449</u>	<u>\$ 556</u>

***Intangible assets, net***

Intangible assets comprised the following:

	As at November 28, 2015		
	Cost	Accumulated Amortization	Net Book Value
Acquired technology	\$ 874	\$ 367	\$ 507
Intellectual property	2,535	1,629	906
	<u>\$ 3,409</u>	<u>\$ 1,996</u>	<u>\$ 1,413</u>
	As at February 28, 2015		
	Cost	Accumulated Amortization	Net Book Value
Acquired technology	\$ 473	\$ 329	\$ 144
Intellectual property	2,545	1,314	1,231
	<u>\$ 3,018</u>	<u>\$ 1,643</u>	<u>\$ 1,375</u>

**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

During the third quarter of fiscal 2016, the additions to intangible assets primarily consisted of payments relating to the completed acquisitions of Good Technology Corporation (“Good”) and AtHoc, Inc. (“AtHoc”).

Based on the carrying value of the identified intangible assets as at November 28, 2015 and assuming no subsequent impairment of the underlying assets, the annual amortization expense for the remainder of fiscal 2016 and each of the four succeeding years is expected to be as follows: 2016 - \$100 million; 2017 - \$304 million; 2018 - \$253 million; 2019 - \$194 million; and 2020 - \$176 million.

**Goodwill**

Changes to the carrying amount of goodwill were as follows:

	Carrying Amount
Balance as at March 1, 2014	\$ —
Goodwill acquired through business combinations during the year <sup>(1)</sup>	85
Balance as at February 28, 2015	85
Effect of foreign exchange on non-U.S. dollar denominated goodwill	(10)
Goodwill acquired through business combinations during the year <sup>(2)</sup>	532
Balance as at November 28, 2015	\$ 607

<sup>(1)</sup> See Note 6 in these interim financial statements for details on measurement period adjustments affecting goodwill acquired during the year ended February 28, 2015.

<sup>(2)</sup> See Note 6 in these interim financial statements for details on the goodwill acquired through business acquisitions during the nine months ended November 28, 2015.

**Accrued liabilities**

As at November 28, 2015, other accrued liabilities included \$40 million in accrued warranty obligations (February 28, 2015 - \$123 million), as well as vendor inventory liabilities, royalties, carrier liabilities, accrued salaries and payroll withholding taxes, among other items, none of which were greater than 5% of the current liabilities balance.

**Product warranty**

The changes in the Company’s warranty expense and actual warranty experience for the nine months ended November 28, 2015, as well as the accrued warranty obligations as at November 28, 2015, are set forth in the following table:

Accrued warranty obligations as at February 28, 2015	\$ 123
Warranty costs incurred for the nine months ended November 28, 2015	(39)
Warranty provision for the nine months ended November 28, 2015	34
Adjustments for changes in estimates for the nine months ended November 28, 2015	(78)
Accrued warranty obligations as at November 28, 2015	\$ 40

**6. BUSINESS ACQUISITIONS**

**WatchDox Ltd. (“WatchDox”)**

On May 7, 2015, the Company acquired all of the issued and outstanding shares of WatchDox, a data security company offering secure enterprise file-sync-and-share solutions, for approximately \$59 million. The acquisition enhances the Company’s commitment to allow organizations to securely connect employees and corporate information across all mobile and desktop platforms. WatchDox’s technology is being offered independently and as a value-added service through BES12 that complements the Company’s enterprise mobility management portfolio.

**AtHoc, Inc.**

On September 22, 2015, the Company acquired all of the issued and outstanding shares of AtHoc, a leading provider of secure networked crisis communications, for approximately \$250 million (including \$10 million of future post-combination employment expense). AtHoc technology enhances the Company’s mission to provide secure communication solutions for

**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

the connected world. It is integrating with the Company's enterprise portfolio of cross-platform solutions and trusted global network to enable new capabilities for safety, security and mission-critical business communications.

**Good Technology Corporation**

On October 30, 2015, the Company acquired all of the issued and outstanding shares of Good for approximately \$425 million (including \$2 million of acquisition related costs and \$6 million of future post-combination employment expense). The acquisition is aligned with the Company's strategy to offer customers the most complete, end-to-end solution that secures the entire mobile enterprise, across all platforms. Good's technology will integrate with the Company's enterprise portfolio and trusted global network, creating a comprehensive management solution for all mobile devices that protects customers' security and privacy.

The following table summarizes the preliminary fair value allocations of the acquisition price of the assets acquired and liabilities assumed during the nine months ended November 28, 2015:

	Good	AtHoc	WatchDox	Total
<b>Non-cash assets acquired</b>				
Current assets	\$ 33	\$ 11	\$ 3	\$ 47
Property, plant and equipment, net and other long term assets	9	3	—	12
Intangible assets				
Acquired technology	148	55	30	233
Customer relationships	88	40	4	132
Brand	31	3	—	34
Other	9	—	—	9
Goodwill <sup>(1)</sup>	313	191	28	532
	<u>631</u>	<u>303</u>	<u>65</u>	<u>999</u>
<b>Liabilities assumed</b>				
Current liabilities	54	6	3	63
Debt	88	—	—	88
Deferred revenue <sup>(2)</sup>	156	15	7	178
Deferred tax liability	7	42	—	49
	<u>305</u>	<u>63</u>	<u>10</u>	<u>378</u>
<b>Net non-cash assets acquired</b>	<u>326</u>	<u>240</u>	<u>55</u>	<u>621</u>
Cash acquired	23	—	4	27
Restricted cash acquired	10	—	—	10
<b>Net assets acquired</b>	<u>359</u>	<u>240</u>	<u>59</u>	<u>658</u>
Settlement of acquiree debt <sup>(3)</sup>	88	—	—	88
Elimination of bridge loan <sup>(4)</sup>	(30)	—	—	(30)
	<u>417</u>	<u>240</u>	<u>59</u>	<u>716</u>
<b>Consideration</b>				
Cash consideration	329	240	59	628
Settlement of acquiree debt <sup>(3)</sup>	88	—	—	88
<b>Total consideration</b>	<u>417</u>	<u>240</u>	<u>59</u>	<u>716</u>
<b>Acquisition-related costs</b> (included in selling, general and administration expenses for the nine months ended November 28, 2015)	2	—	—	2
<b>Future post-combination employment expense</b>	6	10	—	16
<b>Total purchase price</b>	<u>\$ 425</u>	<u>\$ 250</u>	<u>\$ 59</u>	<u>\$ 734</u>

(1) Goodwill represents the excess of the acquisition price over the fair value of net assets acquired, which is not expected to be deductible for tax purposes when goodwill results from share purchases.

(2) The fair value of deferred revenue represents the costs to service the assumed obligations, plus a normal profit margin as required under purchase accounting.

(3) \$88 million in cash was paid to Good's existing debt holders to settle Good's debt outstanding at acquisition.

(4) During the three months ended November 28, 2015 and following the signing of the definitive purchase agreement on September 4, 2015, the Company provided Good with a bridge financing loan of \$30 million in cash. The cash was reacquired on acquisition and the loan was eliminated.

**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

The weighted-average amortization period of the acquired intangible assets is approximately six years.

The amounts of revenue and net income of the acquisitions above included in the consolidated statements of operations for the nine months ended November 28, 2015 are as follows:

	Good		WatchDox/AtHoc		Total	
	Revenue <sup>(1)</sup>	Net Loss <sup>(2)</sup>	Revenue <sup>(1)</sup>	Net Loss <sup>(2)</sup>	Revenue <sup>(1)</sup>	Net Loss <sup>(2)</sup>
Actuals from acquisition date to November 28, 2015	\$ 10	\$ (9)	\$ 11	\$ (9)	\$ 21	\$ (18)

<sup>(1)</sup> Includes revenue recognized related to deferred revenue, the fair value of which represents the costs to service the assumed obligations, plus a normal margin, as required under purchase accounting.

<sup>(2)</sup> Net loss reflects costs associated with ongoing integration activities completed after the acquisition date.

The Company has not disclosed supplemental proforma information as it is still determining the nature and amount of material non-recurring proforma adjustments directly attributable to the business combinations.

**Measurement period adjustment**

On December 1, 2014, the Company acquired all of the issued and outstanding shares of Secusmart GmbH (“Secusmart”), a developer of high-security voice and data encryption and anti-eavesdropping solutions for \$82 million in cash and an amount of future contingent consideration that was preliminarily determined to be \$8 million. Finalization of purchase accounting determined that the fair value of this contingent consideration at acquisition was \$17 million. As a result, the Company has recorded a measurement period adjustment to goodwill of \$9 million, which is presented retrospectively.

**7. RESTRUCTURING PROGRAMS**

**Resource Alignment Program (“RAP”)**

During fiscal 2016, the Company commenced the RAP for its device software, hardware and applications business with the objectives of reallocating resources to capitalize on growth opportunities, providing the operational ability to better leverage contract research and development services relating to its handheld devices, and reaching sustainable profitability. During the three and nine months ended November 28, 2015, the Company incurred approximately \$33 million and \$164 million in total pre-tax charges related to this program for employee termination benefits, facilities and manufacturing network simplification costs. Other charges and cash costs may occur as programs are implemented or changes are completed.

The following table sets forth the activity in the Company’s RAP liability for the nine months ended November 28, 2015:

	Employee Termination Benefits	Facilities Costs	Manufacturing Costs and Foreign Exchange	Total
Charges incurred	\$ 49	\$ 30	\$ 16	\$ 95
Cash payments made	(40)	(12)	(13)	(65)
Balance as at November 28, 2015	<u>\$ 9</u>	<u>\$ 18</u>	<u>\$ 3</u>	<u>\$ 30</u>

The RAP charges, including non-cash charges incurred for the three and nine months ended November 28, 2015, were as follows:

	Three Months Ended	Nine Months Ended
Cost of sales	\$ 5	\$ 40
Research and development	2	29
Selling, marketing and administration	26	95
Total RAP charges	<u>\$ 33</u>	<u>\$ 164</u>

**Cost Optimization and Resource Efficiency (“CORE”) Program**

**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

In fiscal 2013, the Company commenced the CORE program with the objective of improving the Company's operations and increasing efficiency. The Company incurred approximately \$5 million and \$264 million in pre-tax charges during the three and nine months ended November 29, 2014. All of the pre-tax charges were related to employee termination benefits, facilities, and manufacturing network simplification costs. During the nine months ended November 28, 2015, the Company made cash payments of \$25 million related to the CORE program, as shown in the table below.

The following table sets forth the activity in the Company's CORE program liability for the nine months ended November 28, 2015:

	Employee Termination Benefits	Facilities Costs	Manufacturing Costs	Total
Balance as at February 28, 2015	\$ 3	\$ 30	\$ 2	\$ 35
Net charges incurred	—	12	(4)	8
Cash payments made	(3)	(22)	—	(25)
Balance as at November 28, 2015	<u>\$ —</u>	<u>\$ 20</u>	<u>\$ (2)</u>	<u>\$ 18</u>

The CORE program charges, including non-cash charges incurred for the three and nine months ended November 28, 2015 and November 29, 2014, were as follows:

	Three Months Ended		Nine Months Ended	
	November 28, 2015	November 29, 2014	November 28, 2015	November 29, 2014
Cost of sales	\$ —	\$ —	\$ —	\$ 22
Research and development	—	4	2	64
Selling, marketing and administration	(6)	1	7	178
Total CORE program charges (recoveries)	<u>\$ (6)</u>	<u>\$ 5</u>	<u>\$ 9</u>	<u>\$ 264</u>

For the three and nine months ended November 28, 2015, the \$6 million of CORE program recoveries and \$9 million of CORE program charges incurred, respectively, relate to reconciliations of estimated accruals to actual costs incurred and do not represent charges of any activities during the quarter.

As part of the CORE program, the Company decided to sell certain redundant assets and discontinue certain operations to drive cost savings and efficiencies in the Company. The Company recorded no losses for the three and nine months ended November 28, 2015 (three and nine months ended November 29, 2014 - \$1 million and \$12 million) related to the write-down to fair value less costs to sell off the assets held for sale. All losses on disposal or on write-down to fair value less costs to sell have been included in the selling, marketing and administration expenses on the Company's consolidated statements of operations and included in the total CORE program charges in fiscal 2015 and prior periods.

## 8. INCOME TAXES

For the nine months ended November 28, 2015, the Company's net effective income tax recovery rate was approximately 215% compared to a net effective income tax recovery rate of 14% for the nine months ended November 29, 2014. The Company's income tax rate reflects the fact that the Company has a significant valuation allowance against its deferred tax assets and, in particular, the gain from the change in fair value of the Debentures, amongst other items, was offset by a corresponding adjustment of the valuation allowance. During the second quarter of fiscal 2016, the Company made the determination that the cumulative undistributed earnings for certain foreign subsidiaries will be indefinitely reinvested and, as a result, the withholding tax accrual of \$33 million recorded in respect of these subsidiaries was reversed. In connection with the Company's acquisitions in the third quarter of fiscal 2016, the Company established deferred tax liabilities, primarily related to the acquired identifiable intangible assets and determined that these deferred tax liabilities exceeded the acquired deferred tax assets. This allowed the Company to realize a tax benefit of \$25 million by releasing the valuation allowance associated with the Company's overall deferred tax assets. The Company's net effective income tax rate also reflects the geographic mix of earnings in jurisdictions with different income tax rates.

The Company's total unrecognized income tax benefits as at November 28, 2015 were \$40 million (February 28, 2015 - \$11 million). The unrecognized income tax benefits have been netted against current and deferred income tax assets on the Company's consolidated balance sheets.

**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

The Company is subject to ongoing examination by tax authorities in certain jurisdictions in which it operates. The Company regularly assesses the status of these examinations and the potential for adverse outcomes to determine the adequacy of the provision for income taxes as well as the provisions for indirect and other taxes and related penalties and interest. While the final resolution of these audits is uncertain, the Company believes the ultimate resolution of these audits will not have a material adverse effect on its consolidated financial position, liquidity or results of operations.

**9. LONG-TERM DEBT**

***Convertible Debentures***

In fiscal 2014, Fairfax Financial Holdings Limited (“Fairfax”) and other institutional investors invested in the Company through a \$1.25 billion private placement of Debentures.

Interest on the Debentures is payable quarterly in arrears at a rate of 6% per annum. The Debentures have a term of seven years and each \$1,000 of Debentures are convertible at any time into 100 common shares of the Company for a total of 125 million common shares at a price of \$10.00 per share for all Debentures, subject to adjustments.

The Company has the option to redeem the Debentures after November 13, 2016 at specified redemption prices in specified periods. Covenants associated with the Debentures include limitations on the Company’s total indebtedness.

Under specified events of default, the outstanding principal and any accrued interest on the Debentures become immediately due and payable upon request of holders holding not less than 25% of the principal amount of the Debentures then outstanding. During an event of default the interest rate rises to 10% per annum.

The Debentures are subject to a change of control provision whereby the Company would be required to make an offer to repurchase the Debentures at 115% of par value if a person or group (not affiliated with Fairfax) acquires 35% of the Company’s outstanding common shares, acquires all or substantially all of its assets, or if the Company merges with another entity and the Company’s existing shareholders hold less than 50% of the common shares of the surviving entity.

Due to the possible volatility in the Company’s consolidated statements of operations resulting from fluctuation in the fair value of the embedded conversion option as well as the number of other embedded derivatives within the Debentures, the Company has elected to record the Debentures, including the debt itself and all embedded derivatives, at fair value and present the Debentures as a hybrid financial instrument. No portion of the fair value of the Debentures has been recorded as equity, nor would be if each component was freestanding. As at November 28, 2015, the fair value of the Debentures was \$1.3 billion. The difference between the fair value of the Debentures and the unpaid principal balance of \$1.25 billion is \$67 million. The fair value of the Debentures is measured using Level 2 fair value inputs.

The Company recorded non-cash income associated with the change in the fair value of the Debentures of \$5 million in the third quarter of fiscal 2016 (the “Q3 Fiscal 2016 Debentures Fair Value Adjustment”) and non-cash income of \$390 million for the nine months ended November 28, 2015 (the “Fiscal 2016 Debentures Fair Value Adjustments”) (three and nine months ended November 29, 2014 - charge of \$150 million and \$30 million). These adjustments are presented on a separate line in the Company’s consolidated statements of operations. The fair value adjustments do not impact the key terms of the Debentures such as the face value, the redemption features or the conversion price.

During the three and nine months ended November 28, 2015, the Company recorded interest expense related to the Debentures of \$19 million and \$57 million respectively, which has been included in investment loss on the Company’s consolidated statements of operations (three and nine months ended November 29, 2014 - \$19 million and \$57 million). The Company is required to make quarterly interest-only payments of approximately \$19 million during the seven years the Debentures are outstanding.

**10. STOCK-BASED COMPENSATION**

***Stock Options***

The Company recorded a charge to income and a credit to paid-in-capital of approximately \$1 million for the three and nine months ended November 28, 2015 (\$1 million and \$2 million for the three and nine months ended November 29, 2014) in relation to stock-based compensation expense.

**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

A summary of option activity since February 28, 2015 is shown below:

	Options Outstanding			
	Number (in 000's)	Weighted- average Exercise Price	Average Remaining Contractual Life in Years	Aggregate Intrinsic Value (millions)
Balance as at February 28, 2015	1,486	\$ 9.34		
Granted during the period	772	6.30		
Exercises during the period	(297)	6.11		
Forfeited/canceled/expired during the period	(316)	15.88		
Balance as at November 28, 2015	<u>1,645</u>	<u>\$ 7.02</u>	<u>3.69</u>	<u>\$ 2</u>
Vested and expected to vest as at November 28, 2015	<u>1,576</u>	<u>\$ 7.02</u>	<u>3.65</u>	<u>\$ 2</u>
Exercisable as at November 28, 2015	<u>619</u>	<u>\$ 7.09</u>	<u>2.24</u>	<u>\$ 1</u>

The aggregate intrinsic value in the table above represents the total pre-tax intrinsic value (the aggregate difference between the closing stock price of the Company's common shares on November 28, 2015 and the exercise price for in-the-money options) that would have been received by the option holders if all in-the-money options had been exercised on November 28, 2015. The intrinsic value of stock options exercised during the nine months ended November 28, 2015, calculated using the average market price during the nine months ended November 28, 2015, was approximately \$2.34 per share.

As at November 28, 2015, there was \$3 million of unrecognized stock-based compensation expense related to unvested stock options which will be expensed over the vesting period, which, on a weighted-average basis, results in a period of approximately 1.69 years. The total fair value of stock options vested during the nine months ended November 28, 2015 was \$2 million.

Cash received from the stock options exercised for the nine months ended November 28, 2015 was \$2 million (nine months ended November 29, 2014 - \$6 million).

During the three and nine months ended November 28, 2015, there were 772,056 stock options granted (three and nine months ended November 29, 2014 - there were 524,686 stock options granted). The weighted-average fair value of these grants was calculated using the Black-Scholes Merton option-pricing model with the following assumptions:

Weighted-average grant date fair value of stock options granted during the period	November 28, 2015	\$ 2.49
Assumptions:		
Risk-free interest rates		1.00%
Expected life in years		3.38
Expected dividend yield		—%
Volatility		54.60%

The Company has no current expectation of paying cash dividends on its common shares. The risk-free interest rates utilized during the life of the stock options are based on a U.S. Treasury security for an equivalent period. The Company estimates the volatility of its common shares at the date of grant based on a combination of the implied volatility of publicly traded options on its common shares and historical volatility, as the Company believes that this is a reasonable indicator of expected volatility going forward. The expected life of stock options granted under the plan is based on historical exercise patterns, which the Company believes are representative of future exercise patterns.

**Restricted Share Units**

The Company recorded compensation expense with respect to restricted share units ("RSUs") of approximately \$14 million and \$41 million, respectively, for the three and nine months ended November 28, 2015 (\$13 million and \$34 million for the three and nine months ended November 29, 2014).

**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

A summary of RSU activity since February 28, 2015 is shown below:

	RSUs Outstanding			
	Number (000's)	Weighted- average Grant Date Fair Value	Average Remaining Contractual Life in Years	Aggregate Intrinsic Value (millions)
Balance as at February 28, 2015	26,001	\$ 7.84		
Granted during the period	7,736	6.95		
Vested during the period	(3,954)	8.70		
Forfeited/canceled during the period	(2,308)	9.03		
Balance as at November 28, 2015	<u>27,475</u>	<u>\$ 7.37</u>	1.99	<u>\$ 215</u>
Expected to vest as at November 28, 2015	<u>26,337</u>	<u>\$ 7.34</u>	2.00	<u>\$ 206</u>

The aggregate intrinsic value in the table above represents the total pre-tax intrinsic value (the aggregate closing share price of the Company's common shares on November 28, 2015) that would have been received by RSU holders if all RSUs had vested on November 28, 2015.

As at November 28, 2015, there was \$139 million of unrecognized compensation expense related to RSUs that will be expensed over the vesting period, which, on a weighted-average basis, results in a period of approximately 1.68 years.

During the nine months ended November 28, 2015, there were 7,735,595 RSUs granted (nine months ended November 29, 2014 - 8,880,658), all of which will be settled upon vesting by the issuance of new common shares.

## 11. CAPITAL STOCK

The following details the changes in issued and outstanding common shares for the nine months ended November 28, 2015:

	Capital Stock and Additional Paid-in Capital	
	Stock Outstanding (000's)	Amount
Common shares outstanding as at February 28, 2015	528,802	\$ 2,444
Stock-based compensation	—	42
Exercise of stock options	297	2
Common shares issued for RSU settlements	3,954	—
Share repurchases	(7,607)	(35)
Common shares issued for employee share purchase plan	183	1
Common shares issued on the redemption of deferred share units ("DSUs")	72	—
Common shares outstanding as at November 28, 2015	<u>525,701</u>	<u>\$ 2,454</u>

The Company had 526 million common shares, options to purchase 2 million common shares, 28 million RSUs and 0.4 million DSUs outstanding as at December 15, 2015. In addition, 125 million common shares are issuable upon conversion in full of the Debentures.

On June 22, 2015, the Company's board of directors (the "Board") authorized a share repurchase program (the "Repurchase Program") to purchase for cancellation up to 12 million common shares of the Company, or approximately 2.5% of the outstanding public float as of June 22, 2015. On September 24, 2015, the Board authorized an increase in the number of common shares that may be purchased for cancellation under the Repurchase Program by up to 15 million common shares, subject to regulatory approval (the "Increase"). The Company has not sought regulatory approval for the Increase, but intends to do so at the appropriate time based on market conditions and the Company's cash flow. During the nine months ended November 28, 2015, the Company repurchased 8 million common shares at a cost of approximately \$57 million. The Company recorded a reduction of approximately \$35 million to capital stock and the amount paid in excess of the per share paid-in capital of the common shares of approximately \$22 million was charged to retained earnings. All common shares repurchased by the Company pursuant to the Repurchase Program have been canceled.



**BlackBerry Limited**

**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

**12. EARNINGS (LOSS) PER SHARE**

The following table sets forth the computation of basic and diluted earnings (loss) per share:

	Three Months Ended		Nine Months Ended	
	November 28, 2015	November 29, 2014	November 28, 2015	November 29, 2014
Net income (loss) for basic and diluted loss per share available to common shareholders	\$ (89)	\$ (148)	\$ 30	\$ (332)
Less: Debentures fair value adjustment <sup>(1)(2)</sup>	—	—	(390)	—
Add: interest expense on Debentures <sup>(1)(2)</sup>	—	—	57	—
Net loss for diluted loss per share available to common shareholders	\$ (89)	\$ (148)	\$ (303)	\$ (332)
Weighted-average number of shares outstanding (000's) - basic and diluted	525,103	528,090	526,879	527,350
Effect of dilutive securities (000's) <sup>(3)</sup>				
Conversion of Debentures <sup>(1)(2)</sup>	—	—	125,000	—
Weighted-average number of shares and assumed conversions (000's) - diluted	525,103	528,090	651,879	527,350
Earnings (loss) per share - reported				
Basic	\$ (0.17)	\$ (0.28)	\$ 0.06	\$ (0.63)
Diluted	\$ (0.17)	\$ (0.28)	\$ (0.46)	\$ (0.63)

<sup>(1)</sup> The Company has not presented the dilutive effect of the Debentures using the if-converted method in the calculation of loss per share for the three months ended November 28, 2015 and November 29, 2014, and nine months ended November 29, 2014 as to do so would be antidilutive. See Note 9 for details on the Debentures.

<sup>(2)</sup> The Company has presented the dilutive effect of the Debentures using the if-converted method, assuming conversion at the beginning of fiscal 2016 for the nine months ended November 28, 2015. Accordingly, to calculate diluted earnings per share, the Company adjusted net income by eliminating the Fiscal 2016 Debentures Fair Value Adjustments and interest expense incurred on the Debentures in the nine months ended November 28, 2015 and added the number of shares that would have been issued upon conversion to the diluted weighted average number of shares outstanding. See Note 9 for details on the Debentures.

<sup>(3)</sup> The Company has not presented the dilutive effect of in-the-money options or RSUs that will be settled upon vesting by the issuance of new common shares in the calculation of earnings (loss) per share for the three and nine months ended November 28, 2015 and November 29, 2014, as to do so would be antidilutive.

**13. ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)**

The changes in AOCI by component, net of tax, for the nine months ended November 28, 2015 were as follows:

	Foreign Currency Translation Adjustment	Unrealized Gains (Losses) on Cash Flow Hedges	Unrealized Gains on Available-for- Sale Securities	Total
AOCI as at February 28, 2015	\$ —	\$ (26)	\$ 3	\$ (23)
Other comprehensive loss before reclassifications	(13)	(2)	(2)	(17)
Amounts reclassified from AOCI into income	—	22	—	22
Other comprehensive income (loss) for the period	(13)	20	(2)	5
AOCI as at November 28, 2015	\$ (13)	\$ (6)	\$ 1	\$ (18)

**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

The effects on net income of amounts reclassified from AOCI into income by component for the three and nine months ended November 28, 2015 were as follows:

Location of loss reclassified from AOCI into income	Three Months Ended			Nine Months Ended		
	Gains and Losses on Cash Flow Hedges	Gains and Losses on Available-for-sale Securities	Total	Gains and Losses on Cash Flow Hedges	Gains and Losses on Available-for-sale Securities	Total
Selling, marketing and administration	(6)	—	(6)	(24)	—	(24)
Recovery of income taxes	—	—	—	2	—	2
Total amount reclassified into loss, net of tax	<u>\$ (6)</u>	<u>\$ —</u>	<u>\$ (6)</u>	<u>\$ (22)</u>	<u>\$ —</u>	<u>\$ (22)</u>

**14. COMMITMENTS AND CONTINGENCIES**

**(a) Credit facility and letters of credit**

The Company has \$55 million in collateralized outstanding letters of credit in support of certain leasing arrangements entered into in the ordinary course of business. See the discussion of restricted cash in Note 2.

**(b) Contingencies**

***Litigation***

The Company is involved in litigation in the normal course of its business, both as a defendant and as a plaintiff. The Company is subject to a variety of claims (including claims related to patent infringement, purported class actions and other claims in the normal course of business) and may be subject to additional claims either directly or through indemnities against claims that it provides to certain of its partners and customers. In particular, the industry in which the Company competes has many participants that own, or claim to own, intellectual property, including participants that have been issued patents and may have filed patent applications or may obtain additional patents and proprietary rights for technologies similar to those used by the Company in its products. The Company has received, and may receive in the future, assertions and claims from third parties that the Company's products infringe on their patents or other intellectual property rights. Litigation has been, and will likely continue to be, necessary to determine the scope, enforceability and validity of third-party proprietary rights or to establish the Company's proprietary rights. Regardless of whether claims against the Company have merit, those claims could be time consuming to evaluate and defend, result in costly litigation, divert management's attention and resources, subject the Company to significant liabilities and could have the other effects that are described in greater detail under "Risk Factors" in the Company's unaudited Annual Information Form for the fiscal year ended February 28, 2015, which is included in the Company's Annual Report on Form 40-F, including the risk factors entitled "The Company is subject to general commercial litigation, class action and other litigation claims as part of its operations, and it could suffer significant litigation expenses in defending these claims and could be subject to significant damage awards or other remedies", "The Company is subject to potential litigation claims arising from the Company's disclosure practices", and "The Company may infringe on the intellectual property rights of others".

Management reviews all of the relevant facts for each claim and applies judgment in evaluating the likelihood and, if applicable, the amount of any potential loss. Where a potential loss is considered probable and the amount is reasonably estimable, provisions for loss are made based on management's assessment of the likely outcome. Where a range of loss can be reasonably estimated with no best estimate in the range, the Company records the minimum amount in the range. The Company does not provide for claims for which the outcome is not determinable or claims for which the amount of the loss cannot be reasonably estimated. Any settlements or awards under such claims are provided for when reasonably determinable.

As of November 28, 2015, there are no claims outstanding for which the Company has assessed the potential loss as both probable to result and reasonably estimable, therefore no accrual has been made. Further, there are claims outstanding for which the Company has assessed the potential loss as reasonably possible to result, however, an estimate of the amount of loss cannot reasonably be made. There are many reasons that the Company cannot make these assessments, including, among others, one or more of the following: the early stages of a proceeding does not require the claimant to specifically identify the patent that has allegedly been infringed; damages sought are unspecified, unsupported, unexplained or uncertain; discovery has not been started or is incomplete; the facts that are in dispute are highly complex (e.g., once a patent is identified, the analysis of the patent and a comparison to the activities of the Company is a labour-intensive and

**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

highly technical process); the difficulty of assessing novel claims; the parties have not engaged in any meaningful settlement discussions; the possibility that other parties may share in any ultimate liability; and the often slow pace of patent litigation.

Though they do not meet the test for accrual described above, the Company has included the following summary of certain of its legal proceedings that it believes may be of interest to its investors.

Between October and December 2013, several purported class action lawsuits and one individual lawsuit were filed against the Company and certain of its former officers in various jurisdictions alleging that during the period from September 27, 2012 through September 20, 2013, the Company and certain of its officers made materially false and misleading statements regarding the Company's financial condition and business prospects and that certain of the Company's financial statements contain material misstatements. The individual lawsuit was voluntarily dismissed. In respect of the U.S. class actions, four motions for the appointment of lead plaintiff were filed. On March 14, 2014, the Judge consolidated the proceedings in the U.S. District Court for the Southern District of New York. On May 27, 2014, the Consolidated Amended Class Action Complaint was filed. The Company filed a motion to dismiss the complaint. On March 13, 2015, the court issued an order granting the Company's motion to dismiss. The plaintiffs have filed a motion for reconsideration and for leave to file an amended complaint. The court denied the plaintiffs' motion on November 13, 2015. The plaintiffs filed a notice of appeal on December 11, 2015. In respect of the putative Ontario class action, the plaintiffs filed a motion for certification and leave to pursue statutory misrepresentation claims. On November 16, 2015, the Ontario Superior Court of Justice issued an order granting the plaintiffs' motion for leave to file a statutory claim for misrepresentation. On December 2, 2015, the Company filed a notice of motion seeking leave to appeal this ruling. Proceedings are ongoing.

On October 12, 2015, a group of Good Technology Corporation's ("Good") institutional investors filed a putative class action lawsuit on behalf of Good's common shareholders against members of Good's former board of directors (the "GTC Directors") related to the Company's acquisition of Good (the "GTC Lawsuit"). The plaintiffs allege that the GTC Directors breached their fiduciary duty by engaging in a self-interested transaction that benefited the preferred shareholders at the expense of the common shareholders. The plaintiffs are seeking monetary damages, as well as rescission of the merger agreement between Good and the Company. While neither Good nor the Company are parties to the GTC Lawsuit, Good has certain obligations to indemnify the defendants and is providing a defense. On October 29, 2015, Good filed a complaint alleging that the plaintiffs breached their contractual obligations under a voting agreement providing that, in the event of a sale transaction that was approved by both the GTC Directors and a majority of the Good preferred shareholders, the plaintiffs were required to vote their shares in favour of the transaction and refrain from exercising any appraisal or dissenter rights. Good alleges that the filing of the GTC Lawsuit was a breach of the voting agreement.

**(c) Concentrations in certain areas of the Company's business**

The Company attempts to ensure that most components essential to the Company's business are generally available from multiple sources; however, certain components are currently obtained from limited sources within a competitive market, which subjects the Company to significant supply, availability and pricing risks. Many components are, at times, subject to industry-wide shortages and significant commodity pricing fluctuations including those that are available from multiple sources. In addition, the Company has entered into various agreements for the supply of components, the manufacturing of its products and agreements that allow the Company to use intellectual property owned by other companies; however, there can be no guarantee that the Company will be able to extend or renew these agreements on similar terms, or at all. Therefore, the Company remains subject to significant risks of supply shortages, intellectual property litigation risk as well as potential price increases that can materially adversely affect its financial condition and operating results.

The Company also uses some custom components that are not common to the rest of the industry, and new products introduced by the Company often utilize custom components available from only one source for a period of time. When a component or product uses new technologies, initial capacity constraints may exist until the suppliers' yields have matured or manufacturing capacity has increased. If the Company's supply of components for a new or existing product were delayed or constrained, the Company's financial condition and operating results could be materially adversely affected. Further, if the Company was not able to find an alternative source for the necessary quantities, the Company's business and financial performance could also be materially adversely affected. Continued availability of these components at acceptable prices, or at all, may be affected if those suppliers concentrate on the production of common components instead of components customized to meet the Company's requirements.

Substantially all of the Company's hardware products are manufactured by outsourcing partners that are located primarily in Asia and Mexico. A significant concentration of this manufacturing is currently performed by a small

**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

number of outsourcing partners. Although the Company works closely with its outsourcing partners on manufacturing schedules, the Company's operating results could be adversely affected if its outsourcing partners were unable to meet their production commitments.

**(d) Indemnifications**

The Company enters into certain agreements that contain indemnification provisions under which the Company could be subject to costs and damages, including in the event of an infringement claim against the Company or an indemnified third party. Such intellectual property infringement indemnification clauses are generally not subject to any dollar limits and remain in effect for the term of the Company's agreements. To date, the Company has not encountered material costs as a result of such indemnifications.

The Company has entered into indemnification agreements with its current and former directors and current and former executive officers. Under these agreements, the Company agreed, subject to applicable law, to indemnify its current and former directors and current and former executive officers against all costs, charges and expenses reasonably incurred by such individuals in respect of any civil, criminal or administrative action which could arise by reason of their status as directors or officers. The Company maintains liability insurance coverage for the benefit of its current and former directors and current and former executive officers to reduce its exposure to such obligations. The Company has not encountered material costs as a result of such indemnifications in the current year. See the Company's Management Information Circular for fiscal 2015 for additional information regarding the Company's indemnification agreements with its directors and current and former executive officers.

**15. SEGMENT DISCLOSURES**

The Company is organized and managed as a single reportable operating segment. The Company currently sells an integrated BlackBerry wireless communications platform solution, which includes the sale of BlackBerry handheld devices and the provision of data communication, compression and security infrastructure services, which enable BlackBerry handheld wireless devices to send and receive wireless messages and data. For enterprise customers, the Company currently sells an integrated BlackBerry Enterprise Server software solution that gives corporate and government customers the ability to set and enforce specific information technology policies to manage their BlackBerry handheld wireless devices when the data services pass through BlackBerry's relay and provisioning infrastructure.

Revenue, classified by major geographic segments in which the Company's customers are located, was as follows:

	Three Months Ended		Nine Months Ended	
	November 28, 2015	November 29, 2014	November 28, 2015	November 29, 2014
North America				
Canada	\$ 56	\$ 52	\$ 172	\$ 158
United States	219	161	564	628
	275	213	736	786
Europe, Middle East and Africa	194	366	641	1,148
Latin America	24	84	99	320
Asia Pacific	55	130	220	421
Total	\$ 548	\$ 793	\$ 1,696	\$ 2,675
North America				
Canada	10.2%	6.6%	10.1%	5.9%
United States	40.0%	20.3%	33.3%	23.5%
	50.2%	26.9%	43.4%	29.4%
Europe, Middle East and Africa	35.4%	46.1%	37.8%	42.9%
Latin America	4.4%	10.6%	5.8%	12.0%
Asia Pacific	10.0%	16.4%	13.0%	15.7%
Total	100.0%	100.0%	100.0%	100.0%

**BlackBerry Limited**  
**Notes to the Consolidated Financial Statements**

In millions of United States dollars, except share and per share data, and except as otherwise indicated (unaudited)

Revenue, classified by revenue categories, was as follows:

	Three Months Ended		Nine Months Ended	
	November 28, 2015	November 29, 2014	November 28, 2015	November 29, 2014
Revenue mix				
Software and services	\$ 154	\$ 57	\$ 364	\$ 174
Hardware	214	361	678	1,157
Service access fees	173	365	636	1,304
Other	7	10	18	40
	<u>\$ 548</u>	<u>\$ 793</u>	<u>\$ 1,696</u>	<u>\$ 2,675</u>

Property, plant and equipment, intangible assets and goodwill, classified by geographic segments in which the Company's assets are located, was as follows:

	As at			
	November 28, 2015		February 28, 2015	
	Property, Plant and Equipment, Intangible Assets and Goodwill	Total Assets	Property, Plant and Equipment, Intangible Assets and Goodwill	Total Assets
Canada	\$ 1,203	\$ 1,867	\$ 1,628	\$ 3,368
United States	1,052	3,281	202	2,700
United Kingdom	105	290	79	126
Other	109	451	98	355
	<u>\$ 2,469</u>	<u>\$ 5,889</u>	<u>\$ 2,007</u>	<u>\$ 6,549</u>